

OCTOBER 1 TO 3, 2019

CCRE Annual Energy Leaders Roundtable

Penticton Lakeside Resort and Conference Centre
Penticton, British Columbia



Keynote Speakers

Honourable Brian V. Tobin, P.C., O.C.



The Hon. Brian Tobin was named as an Officer of the Order of Canada in 2013 for his contribution to Canadian public policy as a federal and provincial politician, and for supporting economic development in Newfoundland and Labrador.

Mr. Tobin served as the Federal Minister of Industry from October 2000 to January 2002, prior to which he served as the Premier of Newfoundland and Labrador from 1996 to 2000. Mr. Tobin served as a Member of Parliament from 1980 to 1996 and served as Minister of Fisheries and Oceans in the federal cabinet from 1993 to 1996.

Mr. Tobin is currently Vice Chair with BMO Financial Group in Toronto. Mr. Tobin also serves as Chairman and Director of New Flyer Industries Inc.

Mr. Tobin was Executive Chairman, President and CEO of Consolidated Thompson Iron Mines Ltd. Mr. Tobin led the negotiating team that sold CLM to Cliffs Natural Resources for 4.9 billion dollars which was one of the biggest global mining deals in 2011.

Mr. Tobin is a member of the Institute of Corporate Directors and a graduate of the Directors Education Program. Mr. Tobin has been awarded honorary degrees by both St. Francis Xavier University and Brock University.

Vivian Krause



Vivian Krause is a Canadian researcher and writer who has traced the funding behind environmental and elections activism and has written a ground-breaking series of articles published in The Financial Post and elsewhere.

Vivian has testified to parliamentary committees of the House of Commons and the Senate. Her work has prompted an investigation by Elections Canada, a series of audits by the Canada Revenue Agency and most recently, a public inquiry by the Government of Alberta.

Vivian has a Science degree from McGill University and a Masters of Science from the University of Montreal. She has worked on diabetes with the Algonquin people in Northern Quebec and spent a decade with the United Nations in Guatemala and Indonesia. Her international experience and years of work in the charitable sector give her a global perspective on activism and the importance of charity.

Based on her work, a short documentary film, *Over A Barrel*, will be out in the fall of 2019.

Link: www.overabarreldoc.com

On Twitter, Vivian is @FairQuestions



Keynote Speakers



Greg Lyle

Greg Lyle is the Founder and Managing Director of Innovative Research Group Inc. (INNOVATIVE), a national public opinion research and strategy firm with offices in Toronto and Vancouver. INNOVATIVE provides critical information needed to assess and overcome public affairs and corporate communications challenges, identify and evaluate potential solutions, and monitor success.

As a former Principal Secretary to Manitoba Premier Gary Filmon, Greg has built a career at the intersection of public opinion, communications and public policy. With over 20 years of communications and opinion research experience, Greg uses a full range of research tools to provide strategic counsel to public, private and not-for-profit clients across a variety of sectors including financial services, insurance, transportation, resource industries, energy, health care, and education.

Greg's polls have been highlighted in media across the country. He is regularly featured in the Globe and Mail, the Hill Times and on CKNW as well as appearing in Maclean's Magazine, the National Post and various CanWest newspapers, and other print and broadcast media.



James Scongack

James Scongack is the Executive Vice-President Corporate Affairs and Operational Services at Bruce Power. He is responsible for Operational Services including Emergency Protective Services, Information Technology, Waste Management, Environment/Sustainability, Site Support Services and Corporate Affairs including Nuclear Regulatory Affairs, Indigenous and Community relations, Communications, Corporate Social Responsibility and Government/Stakeholder relations. In his role he is also the executive lead for the Site Lease with the Province and Isotope development.

More broadly in the energy sector, he serves as a Generator Representative for nuclear and Vice Chair on the Independent Electricity System Operator Stakeholder Advisory Committee. He is also a Member of the Advisory Board for the Ivey Policy and Management Centre.

James sits on the Board of Life Labs, Canada's largest independent provider of laboratory services, and is Chairperson of the External Stakeholder Relations Committee of the Board.

His passion for health extends to the important role Canada plays supplying life-saving isotopes. He serves as Chair of the Canadian Nuclear Isotope Council, an organization formed to ensure the critical supply of Isotopes for health and industrial purposes is secured for the long-term and also as Co-Chair of Ontario's Nuclear Advantage.

James is actively involved in many community organizations and charities through the efforts of Bruce Power's community investment and sponsorship program, environment and sustainability

fund and the indigenous community investment fund. He has been a long-time supporter of Easter Seals previously serving as a member of the Board and Chair of the Fundraising Committee and received a diamond award of distinction for his efforts in 2016.

James served as Vice-President Corporate Affairs and Environment for Bruce Power from 2012-2018 and Head of Corporate Affairs from 2011-2012. From 2006-2011, James served as the Executive Assistant to Bruce Power's President and CEO, while leading various company initiatives including new-build development projects and environmental reviews in Ontario, Alberta and Saskatchewan. During this time, he served as part of the transaction team enabling the expansion of the site to eight units of operations through various agreements between 2007 and 2013.

Between 2014 and 2015, James was part of the Bruce Power team which successfully negotiated a long-term commercial framework with the Province of Ontario, extending the life of the facility to 2064 enabling the \$13 billion life extension program. He also served as executive co-host for the 2015 International Atomic Energy Agency OSART Mission.

He has an Executive MBA from the Ivey Business School and a Chartered Director through the DeGroote Business School Directors College. James also holds a Master's Degree from the University of Guelph College of Management and Economics in Leadership and a BA (Hons) and has completed Master's-level Project Management certification through York University's Schulich Business School.

Roundtable Presenters

Kevin Birn

Kevin Birn is the Vice President, North American Crude Oil Markets, IHS Markit and a Fellow at the Canadian Global Affairs Institute. Mr. Birn is based in Calgary and leads western Canadian crude oil market research services which includes the Canadian Oil Sands Dialogue. His expertise includes North American crude oil markets, crude oil logistics, crude oil GHG estimation, Canadian oil sands development, including oil sands cost and competitiveness, and Canadian energy and climate policy.

Mr. Birn has authored over seventy reports related to western crude oil extraction and associated environmental and climate policy, including contributing to the 2011 National Petroleum Council report “Prudent Development of Natural Gas & Oil Resources” for the US Secretary of Energy. Prior to joining IHS Markit, Mr. Birn was a Senior Economist with the Government of Canada and a Partner in a software firm.

Mr. Birn holds an undergraduate degree in business and a graduate degree in economics from the University of Alberta. His oil sands research is publicly available from IHS Markit at <http://www.ihsmarkit.com/oilsandsdialogue>.

Jan Carr

Jan Carr was the Chief Executive Officer of the Ontario Power Authority from the time of its founding in January 2005 until September 2008. Prior to that, he was Vice Chair of the Ontario Energy Board during its transition from a government department to a self-funding independently operated tribunal.

Dr. Carr has 47 years of experience in the electricity sector as a professional engineer, holding senior positions in the design and planning of electricity transmission and distribution systems. He has worked on electricity projects in many parts of the world and has also been a consultant to utilities, governments and other stakeholders on the financial, business, strategic and policy aspects of the electric power industry.

He is member of the Energy Security Technical Advisory Panel for the Energy Market Authority of Singapore and also a member of the Advisory Board for the Ivey Energy Policy and Management Centre at Western University.

Between 2009-18 he served on the board of the Alberta Electric System Operator (AESO) which is responsible for long-range planning of the Alberta electricity system as well as its operation through a competitive wholesale electricity market. He has also served on the boards of Guelph Hydro, a municipally owned utility; TransAlta Power, a publicly traded generation company; Legend Power Systems, a publicly traded manufacturer of energy conservation equipment; and Macquarie Canadian Infrastructure Management, a privately held infrastructure investment fund. He was an advisor to the clients and management of international law firm Gowling WLG and to the executive and business unit leaders of consulting engineer Hatch Ltd. He was also a member of the Advisory Committee on Competition in Ontario's Electricity System (the Macdonald Committee) and Chairman of the Electricity Task Force of the Toronto Board of Trade. He was Commissioner and Chairman of the municipal electric utility in Niagara-on-the-Lake and a board member and regional Chair of the Municipal Electric Association (today's Electricity Distributors Association) in Ontario.

In 2007 he was awarded a medal for Management by the Ontario Professional Engineers. He received an honorary degree from the University of Waterloo in 2010 and was inducted as a Fellow into the Canadian Academy of Engineering in 2012. In 2013, the Association of Power Producers of Ontario awarded him its Hedley Palmer Award and in 2015 he was inducted into the University of Toronto's Engineering Alumni Hall of Distinction.

Michael Coates

Michael Coates, ICD.D., was President and Chief Executive Officer of H+K Strategies Canada, Australia, U.S. and Latin America, before retiring as Global Vice Chairman in 2017. Having more than thirty-years advising Fortune 500 clients on strategies to manage political risk, Mike has also served on the board of directors of Candu Energy Inc., a wholly-owned subsidiary of SNC-Lavalin Group Inc., and currently serves on the Board of the Cronos Group, one of Canada's leading producers of cannabis. He has also served on a variety of non-profit boards in the education and entrepreneurship sectors. Mike has provided counsel to corporate boards from BHP Billiton, the TSX, and Chinese National Overseas Oil Corporation (CNOOC) and more recently IBM, the Ontario Medical Association and Maple Leaf Foods. Canadian Business magazine named Mike one of Canada's “Top 50 Most Powerful People” in 2014. In June of 2018, Mike served as a member of the Premier of Ontario's transition team, before starting up, Rubicon Strategy Inc., a data and content government relations firm, with his business partner.

Simon Coley

Simon Coley has worked with the Province of British Columbia for 20 years, mostly as a lawyer. He is currently an Assistant Deputy Minister (ADM) in the Ministry of Energy, Mines and Petroleum Resources (EMPR) and leads a Division called Strategic and Indigenous Affairs. He assists across EMPR's Divisions with First Nation initiatives in the areas of energy, mining, and natural gas and LNG development.

As a lawyer, Simon started his career with the Ministry of the Attorney General in the Aboriginal Law Group. He has worked as a Special Advisor in the Deputy Minister's Office in the Ministry of Natural Gas Development, a Strategic Advisor for the Premier's Office, and a Treaty Negotiator with the Ministry of Aboriginal Relations and Reconciliation.

Roundtable Presenters

Aaron Engen

Aaron is a Vice Chair, Investment & Corporate Banking at BMO Capital Markets. Over his two decades of investment banking experience with BMO Capital Markets, his work has focused on advising and financing energy infrastructure companies engaged in developing, constructing and operating major energy infrastructure assets including oil and gas pipelines, midstream facilities, power generation and transmission facilities and regulated local distribution utility assets.

Aaron's investment banking experience includes advising clients on merger and acquisition transactions and opportunities and working with clients in conjunction with debt, preferred share, hybrid and equity financings.

Aaron has also prepared evidence and appeared as an expert witness on behalf of regulated utilities before several Canadian regulators in connection with cost of capital, capital structure and other regulatory matters.

Prior to joining BMO Capital Markets, Aaron was a partner at a major Canadian law firm, McCarthy Tétrault, where he practiced corporate and securities law, principally in the power and utilities sector. Aaron has an MBA and an LLB from the University of Alberta and a BA from the University of Lethbridge.

Sharleen Gale

Sharleen Gale has been an elected Councillor of the Fort Nelson First Nation since 2009. She is an active member of the Fort Nelson First Nation and envisions a future where all members are working together to become a strong, proud, healthy, and self-reliant Nation. She is the granddaughter of Fred Burke and Madeline Needlay. Her roots run deep in the lives of her people and she enjoys being on the land with her family exploring the territory and teaching her son the traditional ways on the lands and how to hunt, fish, and gather medicines and berries.

As a Councillor and former Chief of the Nation, she understands the importance of upholding the spirit and intent of the treaty by asserting her peoples' rights to their land and taking responsibility for ensuring that our future generations are able to live their lives in their territory in a way that honours our ancestors.

Sharleen served as Chief from 2012 to 2014 and as acting Chief from Oct 2016 to August 2017. Sharleen currently works in the oil and gas sector for 19 years and started her career in 2000. Her various roles working in administration, finance, maintenance, planning and in leadership have given her extensive experience in the corporate world and the vision to ensure our people are managing our lands and our resources in our territory to the benefit of our members.

Sharleen is the Chair of the First Nations Major Projects Coalition (FNMP) and believes that First Nations need to have the opportunity to have equity in major project infrastructure and access to meaningful financing for these projects happening in their territories. One that focuses on a balance approach of economic prosperity and environmental stewardship. Several First Nations have formed the First Nations Major Projects Coalition for the purposes of examining how ownership of major resource projects on their lands could be facilitated and how environmental practices can be improved to meet their needs.

The work of the FNMP is directed through feedback received from the First Nations participating in the Coalition.

Martha Hall Findlay

Martha Hall Findlay is President and CEO of the Canada West Foundation, an independent, non-partisan public policy think tank that focuses on the policies that shape the West, and by extension, Canada. Through evidence-based research and commentary, the Canada West Foundation provides practical solutions to tough public policy challenges at home and on the global stage.

As a corporate lawyer, senior business executive and successful entrepreneur, Martha has more than 25 years of domestic and international experience with major multinationals as well as start-ups, primarily in telecommunications and technology.

She was a Member of Parliament from 2008 to 2011, serving in several capacities in the Shadow Cabinet, and as a member of the House of Commons Standing Committees for Finance; Transport, Infrastructure and Communities; Government Operations; and International Trade. She is currently a member of the Minister of International Trade's Trade Expert Advisory Council.

Martha has served as an Advisory Council member, Board Director and/or Executive for several policy, environmental, community and cultural organizations, including her current role as Chair of the Board of Directors of Alpine Canada. She is a Board Member of Protein Industries Canada and an Executive Fellow of the Ivey Energy Policy and Management Centre, Western University. She is also on the Advisory Councils of Energy Futures Lab; Positive Energy (University of Ottawa); the Institute of Intergovernmental Relations, School of Policy Studies, Queen's University; and, Calgary Sport and Major Events. She is a regular contributor to the Globe and Mail, has written dozens of articles, reports and essays on key policy issues, and is a frequent public speaker and media commentator.

Hon. Michael (Mike) Harcourt

Mike Harcourt served as Premier of British Columbia 1991-96 and prior to that Mayor of Vancouver. Mr. Harcourt helped the province earn its reputation as one of the most livable places in the world.

After stepping down from politics, he was appointed by the Prime Minister to serve as a member of the National Round Table on the Environment and Economy. There, Mr. Harcourt served on the Executive

Committee and Chaired the Urban Sustainability Program. He was also a federally appointed BC Treaty Commissioner and was Chair of the Prime Minister's Advisory Committee for Cities and Communities, mandated to examine the future of Canada's cities and communities.

Mr. Harcourt is currently involved with numerous Boards, including the United Way's Public Policy Institute, and Canada's ECOFISCAL Commission. His exemplary career as Lawyer, Community Activist, and Politician has been honoured with the Woodrow Wilson Award for Public Service, Canadian Urban Institute's Jane Jacobs Lifetime Achievement Award, and Order of Canada. Harcourt brings his experience and enthusiasm to the stage when speaking on the importance of creating vibrant, sustainable cities and communities.

William (Bill) D. Harris

William (Bill) D. Harris serves as Managing Partner of The MITA Group offering consulting and advisory services in the areas of business growth, public affairs, federal sales acceleration, technology and national security practices to corporations in the United States. The company helps businesses in identifying and executing new market opportunities, such as new product developments, and acquisitions and alliances that result in business growth; identifying, assessing, and screening potential business partnership, alliance, and sales channels that accelerate business growth; and, building early stage businesses. It also helps its clients to advocate their issues before congress and the administration, as well as assists in the areas of federal government relations and lobbying, issue management and tracking, political branding, and international affairs; and, helps in identifying, qualifying, and targeting sales opportunities in the federal market.

Mr. Harris is one of the most accomplished political strategists and operatives in the United States of America. Mr. Harris was instrumental in making the Southeastern United States a growth area for the Republican Party in the 1970's and 1980's, went on to orchestrate the winning Senatorial strategy in 1993-1994, and has been involved in every Republican presidential campaign since 1972. He recently served as the Chief Executive Officer of the 2004 Republican National Convention in New York City, arguably one of the most effective conventions in political history. Mr. Harris has also been the CEO of the 1992 and 2012 conventions and was the senior advisor for the 2016 Republican National Convention in Cleveland, Ohio. Mr. Harris has over 15 years of experience providing leading enterprises with political and policy advice and advocacy at the federal level.

Hon. David Heurtel

David Heurtel is counsel in the Environment, Energy and Climate Change Group. Before joining the firm, David pursued a career with the government of Québec, where he held office as Minister of Sustainable Development, Environment and the Fight against Climate Change from 2014 to 2017 and as Minister of Immigration, Diversity and Inclusiveness from 2017 to 2018.

As Minister of Sustainable Development, Environment and the Fight against Climate Change, David spearheaded actions on various fronts to promote environmental protection and sustainable land revitalization. He took the lead in modernizing the Environment Quality Act (EQA) and adopting the Water Withdrawal and Protection Regulation (WWPR) and instituted the first wetlands protection legislative scheme in Québec. He was the driving force behind the Politique de protection des sols et de réhabilitation des terrains contaminés and the 2017-2021 action plan under that policy, which was the first policy adopted for protecting soil and rehabilitating contaminated land in over 20 years. He was very active on the Canadian

stage as chair of the Canadian Council of Ministers of the Environment (CCME) in 2015 and 2016 and led the way on linking the Québec-California and Ontario carbon markets in 2017. On the international stage, David represented Québec in processes that included the Conference of the Parties (COP) to the United Nations Convention on Climate Change in Lima (COP20), Paris (COP21), and Marrakech (COP22). He also led a mission to the western United States and Mexico in connection with the implementation of the Québec-California carbon market. The measures put in place under his leadership as Minister of Immigration, Diversity and Inclusiveness included the new Québec Immigration Regulation that came into force in August 2018.

Through this wide-ranging experience, David has acquired significant expertise in relation to the environment and immigration law. He brings his know-how and his knowledge of the market to his work in his clients' interests in relation to the consequences of the modernization of the EQA for their business, the development of industrial projects subject to the environmental impact assessment and examination procedure and the associated social acceptability issues, the application of the Québec Cap and Trade System for Greenhouse Gas Emissions (SPEDE), transactions on the joint Québec-California carbon market, and related matters. He also advises clients on the implementation of immigration programs in Quebec, in particular skilled labour programs.

David began his career with a Québec firm as a lawyer focusing on administrative and environmental law. He has held various executive positions, including the position of President and CEO of the Montréal Olympic Park. He also teaches courses on the environment, climate change, immigration, and communications as the Public Administration Scholar in Residence at Concordia University.

Roundtable Presenters

Guy Holburn

Guy Holburn is Professor of Business, Economics and Public Policy, and Suncor Chair in Energy Policy at the Ivey Business School, University of Western Ontario. His areas of expertise are regulation, governance, and business strategy, with a focus on the energy and utilities sectors. He has published widely in top peer-reviewed academic journals, has authored numerous reports on provincial and federal energy policies, and is a regular contributor to local and national media.

Dr. Holburn is the founder and Director of the Ivey Energy Policy and Management Centre, which conducts applied research and education on energy sector policy. He is also an advisory board member of the Canadian Network for Energy Policy Research and Analysis, a member of the Council for Clean and Reliable Energy, and an executive committee member of the Alliance for Research on Corporate Sustainability.

Dr. Holburn has served as an expert consultant and advisor to corporations and governments in Canada and the U.S. He has provided advice on corporate governance, economic impact assessments, merger/acquisition strategy, electricity regulation, pipeline regulation, and regional economic development strategy. He has testified as an expert witness on industry regulation, business strategy and corporate governance, including at the Muskrat Falls Inquiry and in private commercial litigation. He is also a Director of London Hydro, an electricity distribution utility.

Holburn joined Ivey in 2001 and teaches both degree and executive development programs. He holds a Ph.D. and M.A. from the University of California, Berkeley, and a B.A. Hons. (First Class) from Cambridge University. Previously Holburn worked for several years as a management consultant for Bain and Company in England and in South Africa.

Keith Martell

Mr. Martell is a Director, President and Chief Executive Officer of First Nations Bank of Canada. He was involved in the creation of the Bank and has been on the Board of Directors since 1996. He graduated from the University of Saskatchewan in 1985 with a Bachelor of Commerce and received an Honorary Doctorate of Laws from the same institution in 2016. After 10 years with the Chartered Accounting firm KPMG he served the Federation of Saskatchewan Indian Nations (“FSIN”) as the Executive Director of Finance and Fiscal Relations from 1995 to 2000. Mr. Martell is a Chartered Professional Accountant (CPA, CA) and a Certified Aboriginal Financial Manager (CAFM). He is a Director of Nutrien Ltd. and River Cree Enterprises GP Ltd. He Chairs the Board of Trustees of the National Indian Brotherhood Trust. He resides in Saskatoon, Saskatchewan.

Jon Mitchell

Jon Mitchell is the General Manager of Sustainability at Suncor Energy. He leads a multi-disciplinary team accountable for the development, stewardship and integration of Suncor’s sustainability strategy. He is responsible for driving Suncor’s sustainability performance, managing strategic sustainability issues, advancing key influencer collaboration, and developing leading environment, social and governance (ESG) practices.

Throughout his career Jon has had the privilege of advising industry and government on how to establish and sustain climate leadership among energy-producing jurisdictions; how to steward air, land and water resources; and where to invest in clean innovation. He has worked in the environment and sustainability field with a focus on sustainable development, public policy leadership, and climate change for over 20 years.

Marcia Nelson

Marcia is the former Alberta Deputy Minister of Executive Council, and has recently accepted an appointment to the University of Calgary as an Executive Fellow in both the Canadian Centre for Advanced Leadership in Business within the Haskayne School of Business, and The School of Public Policy. In this joint appointment she will contribute her extensive knowledge of government, leadership of complex organizations, and various topics in public policy. In her new role, she will remain available to the Government of Alberta in an advisory capacity on matters of public interest.

Ms. Nelson began her career in public service in the Ontario government working in a variety of policy and planning roles in several ministries. In 2002, Ms. Nelson joined the Alberta public service as assistant deputy minister of strategic services for Alberta Human Resources and Employment. In 2005, she helped establish and served as head of the Policy Co-ordination Office of Executive Council. In 2008, Marcia was appointed deputy minister of housing and urban affairs (2008-2011). She has since served as Deputy Minister of Health (2011 to 2013); Infrastructure (2013-2014); and Innovation and Advanced Education (2014-2015).

Her key accomplishments during her time with the Alberta Government include developing Alberta’s first 10 Year Plan to End Homelessness; implementing new models of team-based, community-focused primary health care; developing and implementing government’s 2014-17 Capital Plan; leading initiatives to enhance post-secondary sustainability and economic diversification for Alberta; and providing strategic advice and support to the premier and cabinet to deliver on their mandate including establishing an innovation action plan and a dedicated Digital Innovation Office to lead efforts to deliver simpler, more efficient, and better services for citizens in the digital age.

Ms. Nelson has a Master of Arts in Public Policy and Administration and an Honours Bachelor of Arts in Canadian Studies and Sociology, both from McMaster University. She also received her Institute for Corporate Directors Designation in 2013. Her past volunteer commitments include several executive positions for non-profit social service organizations.

Gerry Protti

Gerry Protti has more than 40 years of experience in the energy industry.

Gerry is currently on the international advisory council of Emerald Technology Ventures - a venture capital company with funds invested in technology companies primarily in Europe and North America. He is also Chairman of Blacksquare Inc. a leader in ecommerce in the global wine and spirits industry.

On April 1, 2018 he completed a five-year term as the Chair of the Alberta Energy Regulator, the largest energy regulator in North America. He was responsible for the recruitment of the inaugural Board of Directors, the Chief Executive Officer and the roster of full and part time Hearing Commissioners. The AER Board oversaw the amalgamation of three separate regulators and then through the development of a comprehensive strategic plan with performance targets and measures directed a number of improvements in governance, operations and adjudicative processes.

Prior to his AER appointment, he served for 15 years as an executive officer of EnCana Corporation and one of its predecessor companies PanCanadian. Mr. Protti's corporate experience includes marketing, operations, new ventures and corporate relations. In the new ventures role in oversight vertical integration initiatives for the oil and gas producer and developed a fund for investment in renewable energy technologies.

Gerry was also the founding president of the Canadian Association of Petroleum Producers (CAPP) and was executive director of the Independent Petroleum Association of Canada. He commenced his career with employment as economist at both Ontario Hydro and the Canadian Energy Research Institute. He also worked in the Finance and Energy Departments of the Government of Alberta in various roles culminating as assistant deputy minister.

He has extensive governance experience including Chair of the Canadian Chamber of Commerce and the Public Policy Forum and appointments to the Boards of Alberta Innovates – Technology Futures, the Canadian Institute for Advanced Research, SAIT Polytechnic and the University of Alberta. Gerry has also served as Chair of the Alberta Shock Trauma Air Rescue Society Foundation. Currently, he is a director of the Multiple Sclerosis Scientific Research Foundation.

Gerry received a Bachelor of Arts, Honours (Economics) from the University of Alberta, and a Master of Arts (Economics) from the University of Western Ontario. He has completed the Wharton Business School's Advanced Management Program at the University of Pennsylvania and is an Institute of Corporate Directors certified Director, ICD.D.

James Smellie

Jim Smellie is a senior partner in Gowling WLG's Calgary office. His practice focuses on energy regulatory matters, administrative law and litigation.

In the oil and gas sector, Jim has extensive experience as counsel before the National Energy Board, Alberta Utilities Commission and other provincial regulatory tribunals. He has represented natural gas producers, transmission pipelines, distributors, governments, petrochemical interests, marketers and shippers in respect of facilities applications, export/import authorizations, and tariff issues, both in the normal course and on major project-

specific briefs, such as the Sable Offshore Energy/Maritimes & Northeast Pipeline Projects, the proposed Alaska Pipeline, the Mackenzie Gas Project, and the Energy East Project.

In electricity matters, his experience as regulatory counsel includes extensive work on behalf of Alberta's Independent System Operator, as well as for other market participants. This extends to open access matters, cost of capital and other tariff issues, greenfield and thermal plant expansions, export authorizations and numerous transmission system expansions/enhancements. He recently acted as counsel to Emera Newfoundland and Labrador in securing regulatory approval from the Nova Scotia Utility & Review Board for the Maritime Link component of the Lower Churchill Hydroelectric Project.

Jim also advises clients concerning the acquisition, disposition and financing of regulated energy assets, including pipelines, cogeneration plants and transmission facilities.

His litigation focus includes numerous commercial arbitrations (both as an arbitrator and as counsel), appearances in the Federal Court, Federal Court of Appeal, provincial superior and appellate courts, and the Supreme Court of Canada.

His extra-curricular activities include having served as senior instructor in public law at the Bar Admission Course of the Law Society of Upper Canada in Ottawa for some 15 years. He also regularly acts as pro bono counsel to high-performance Canadian amateur athletes in diverse disciplines, on negotiations, arbitrations and other dispute resolution on a variety of matters, including national, International, Olympic and Paralympic team selection, discipline, athlete funding, and related issues.

Jim is widely recognized by his peers and in several ranking publications for his regulatory expertise in the energy sector.

Roundtable Presenters

Scott Smith

Scott Smith is a partner at Gowling WLG, working out of the firm's Vancouver and Toronto offices. He regularly advises Indigenous peoples and companies across Canada on Indigenous, environmental assessment, regulatory and constitutional issues for major energy and natural resource projects.

Scott has extensive experience advising clients on the Crown's duty to consult and accommodate Indigenous peoples. He also negotiates and drafts agreements between Indigenous peoples and companies.

He works closely with Indigenous clients to develop innovative legal strategies to help them leverage their rights and title to achieve their goals - whether to successfully oppose projects or secure direct economic benefits from them.

Scott's Indigenous and environmental advocacy practice includes representing Indigenous peoples in regulatory hearings, judicial reviews and appeals of administrative decisions (such as the Crown's failure to consult Indigenous peoples), multi-party civil litigation in respect of contaminated sites, and complex tort litigation.

Scott is currently representing Indigenous clients in environmental assessment and regulatory hearings for a number of proposed major oil and natural gas pipelines, including Enbridge's Line 9B Project, Kinder Morgan's Trans Mountain Expansion Project, TransCanada's Energy East Pipeline Project and natural gas pipelines in B.C.

Scott has appeared before the Ontario Court of Justice, Ontario Superior Court, Ontario Divisional Court, Federal Court of Appeal, National Energy Board, Ontario Energy Board and the Tax Court of Canada.

Prior to pursuing a law degree, Scott completed a master's degree and one-and-a-half years of study in a PhD program in biology at McGill University. He is the recipient of numerous scientific and legal scholarships. His scientific work has been published in high-impact international journals and has been reported on internationally in the popular press.

Scott's scientific expertise provides him with a unique perspective through which he provides strategic litigation and regulatory advice to his clients.

Karen Taylor

Karen Taylor has over 25 years of related financial and energy experience. She was a top ranked equity analyst for 16 years covering the pipeline, energy utility, and power generation sectors in Canada and the United States. She also served as Executive Advisor to the Chair of the Ontario Energy Board and was a Member of the Ontario Energy Board, giving her a deep understanding of rate regulation. Karen has a Bachelor of Commerce with a major in finance with distinction from the University of Alberta, an MBA with honours from the Richard Ivey School of Business, is a CFA Charter Holder, and has the ICD.D designation from the Institute of Corporate Directors.

Jennifer Winter

Jennifer Winter is an Assistant Professor and Scientific Director of the Energy and Environmental Policy research division at The School of Public Policy, University of Calgary. Her research evaluates climate policies and examines the effects of government regulation and policy on energy development and the associated consequences and trade-offs. Current research projects include social impacts of hydraulic fracturing, comparing provincial emission-reduction policies, and federalism and climate policy. She has testified to the Senate of Canada on emissions pricing policies based on her work in this area and has advised the Government of Alberta and Government of Canada in several capacities. Dr. Winter is actively engaged in increasing public understanding of energy and environmental policy issues; recognition of her efforts includes a 2014 Young Women in Energy Award, being named one of Alberta Oil Magazine's Top 35 Under 35 in 2016, and one of Avenue magazine's

Calgary Top 40 Under 40 in 2017. Dr. Winter serves on the Future Leaders Board of Directors of the World Petroleum Council Canada and the advisory committee of the Alberta Narratives Project and is a member of Global Affairs Canada's Environmental Assessment Advisory Group.

Glen Wright

Glen Wright is the Chair of the Council for Clean and Reliable Energy, a federally incorporated non-profit volunteer organization that provides a platform for open dialogue and a solutions-oriented approach to the challenges of the energy sector. He is the former Chairman of Hydro One Inc. and Waterloo North Hydro.

Mr. Wright is currently the Chairman of LeanCor LLC and LeanCor Canada Inc., a global supply chain company that offers a unique combination of training and education, hands-on consulting and outsourced logistics services.

Mr. Wright has served as the Chair of the Ontario's Workplace Safety and Insurance Board and was a Member of the Commission for Environmental Cooperation, part of the North American Free Trade Agreement, where he served as the Chair of the of the Joint Public Advisory Committee.

Glen's private sector career has focused primarily on the insurance and actuary fields. He has served on the Board of a wide range of corporations in the insurance, environmental, technology and manufacturing sectors and participated in a variety of charitable and not-for-profit Boards including the Canadian Broadcasting Corporation and Wilfrid Laurier University. Early on in his career he served as a Member of Waterloo City Council and Waterloo Regional Council and has acted as a senior advisor to a number of federal and provincial leaders.