

APRIL 10 TO APRIL 12, 2019

CCRE Annual Energy Leaders Roundtable

Hockley Valley Resort, Orangeville, Ontario

Keynote Speakers



Honourable Rod Phillips

The Honourable Rod Phillips was sworn in as Ontario's Minister of the Environment, Conservation and Parks on June 29, 2018.

Minister Phillips, MPP for Ajax, assumed his current role following a successful business career. Most recently, he was Chair of Afiniti Canada, a global artificial intelligence company, and Postmedia, Canada's largest news media company.

The minister is a former President and CEO of the Ontario Lottery and Gaming Corporation, and of Shepell.fgi, a Canadian-based international employee health company. As well, he was volunteer Chair of CivicAction, which brings together business, labour and community leaders to address challenges facing the Greater Toronto and Hamilton Area.

The minister has also served as Chief of Staff in the offices of then-Minister of Labour Elizabeth Witmer and former Toronto Mayor Mel Lastman.

Born in Newmarket, the minister has an Honours BA in Political Science and English from the University of Western Ontario, and an MBA from Wilfrid Laurier University.



Harold (Hal) Kvisle

Hal Kvisle has served as a leader in the oil and gas, utilities and power generation industries for more than 35 years. He currently serves as board chair of ARC Resources and Finning International, and as a board member of Cenovus Energy. He previously served as a board member of the Bank of Montreal and several Canadian energy and resource companies, as national chair of the Nature Conservancy of Canada and as board chair of Mount Royal University.

Mr. Kvisle was chief executive officer of Talisman Energy from 2012 to 2015 and chief executive officer of TransCanada Corporation from 2001 to 2010. He was recognized as Canada's CEO of the Year in 2008.

Prior to joining TransCanada in 1999 he was the founder and president of Fletcher Challenge Energy Canada, from 1990 to 1999. He held engineering, finance and management positions with Dome Petroleum Limited from 1975 to 1988.

He received a Bachelor of Science in Engineering from the University of Alberta and a Masters in Business Administration from the Haskayne School, University of Calgary.

Keynote Speakers



Mike Rencheck

Michael W. Rencheck is President and Chief Executive Officer of Bruce Power. Bruce Power provides over 30 percent of the electricity for Ontario and produces medical grade isotopes that help to sterilize 40 percent of the single-use medical devices around the world, while also treating cancer. Bruce Power provides electricity from eight nuclear reactors, and a five-turbine wind energy facility. We believe in our social responsibility and have award-winning economic development and community betterment initiatives.

Over the last 36 years, Mike has served in a number of roles. Prior to joining Bruce Power in 2016, he served as the Deputy Chief Operating Officer for AREVA Group, overseeing its extensive global capital portfolio of nuclear and renewable projects. Prior to this, he served as President and CEO of AREVA Inc. in North America, leading its diverse nuclear manufacturing and services business in Canada and the United States with a workforce of about 5,000 people.

Prior to joining AREVA, Mike was the Senior Vice President and Chief Nuclear Officer at American Electric Power (AEP). AEP is a major investor-owned electric utility in the United States, delivering electricity to more than five million customers in 11 states, with 38,000 megawatts of generation assets.

After joining AEP in 1998 as VP of Nuclear Engineering, Mike held various positions during his tenure,

including Senior Vice President of Engineering, Projects and Field Services, where he led an extensive capital expansion program and strategic initiatives; Senior VP of Engineering, Technical and Environmental Services; and President of AEP ProServ, a wholly-owned engineering and field services subsidiary responsible for major power generation projects and outage management.

Before joining AEP, Mike worked for Florida Power Corporation serving as Director, Nuclear Engineering and Projects, for Crystal River Nuclear Station. Earlier in his career, Mike worked at Public Service Electric & Gas Company Salem Nuclear Generating Station as Director of System Engineering and Duquesne Light Company's Beaver Valley Power Station.

In 2014, Mike was recognized by the National Safety Council for his leadership demonstrating a personal commitment to worker safety and health as part of "CEO's who get it." He was designated by the U.S. Department of Energy as a STEM ambassador and served as a member of the Board of Directors of the Virginia Nuclear Energy Consortium Authority.

He also has demonstrated a commitment to many organizations that make a difference in people's lives including Habitat for Humanity and the United Way.

He is a Professional Engineer and certified senior reactor operator and currently serves on the Advisory Councils of several small modular reactor companies.



Greg Lyle

Greg Lyle is the founder and managing director of Innovative Research Group Inc. (INNOVATIVE), a national public opinion research and strategy firm with offices in Toronto and Vancouver. INNOVATIVE provides critical information needed to assess and overcome public affairs and corporate communications challenges, identify and evaluate potential solutions, and monitor success.

As a former principal secretary to Manitoba premier Gary Filmon, Greg has built a career at the intersection of public opinion, communications and public policy. With over 20 years of communications and opinion research experience, Greg uses a full range of research tools to provide strategic counsel to public, private and not-for-profit clients across a variety of sectors including financial services, insurance, transportation, resource industries, energy, health care, and education.

Greg's polls have been highlighted in media across the country. He is regularly featured in the Globe and Mail, the Hill Times and on KKNW as well as appearing in Maclean's Magazine, the National Post and various CanWest newspapers, and other print and broadcast media.

Roundtable Presenters

Michael Balagus

Michael assumed the position of Chief of Staff and Principal Secretary for Ontario's New Democrats in October 2014. Working directly with the Leader of the Party, Andrea Horwath, Michael is a senior strategist and experienced manager with a long history of advocacy and political coordination.

From 2003 to 2012 Michael was the Chief of Staff to Manitoba's NDP Premier Greg Selinger and to former premier Gary Doer. He was responsible for coordinating political staff and was the senior political advisor to the Premier, Cabinet and Caucus. Michael was the Manitoba NDP's Provincial Campaign Director in the Party's 2007 and 2011 victories.

In early 2000 Michael worked in Bosnia-Herzegovina with the National Democratic Institute developing training, programming for youth and mentoring local staff about effective electoral processes. He has a strong background in governmental communications and an extensive knowledge of unions, health care, and labour relations.

Prior to joining the Ontario NDP, Michael was the Chief Executive Officer and Chief Administrative Officer for the Ontario Nurses' Association (ONA).

Most recently Michael was the Ontario NDP Provincial Campaign Director for the 2018 General Election.

Jocelyn Bamford

Jocelyn Williams Bamford is the founder of the Coalition of Concerned Manufacturers and Businesses of Ontario which was formed in September 2016 in response to unfavorable legislation impacting businesses in Ontario.

Jocelyn is also the Vice President of Automatic Coating Limited, located in Scarborough, Ontario. Automatic Coating Limited (ACL) is recognized worldwide as having one of the most technologically advanced powder and liquid coating facilities in North America specializing in the application of high-performance liquids and powder coating. Jocelyn previously held positions as Director of Sales with AT&T Canada and sales management at Bell Canada.

In addition to sitting on the Board of Directors for the Scarborough Hospital Foundation, Jocelyn is also the former Co-Chair for The Scarborough Hospital Foundation's Women of Philanthropy Council. Jocelyn served as vice chair of Elizabeth Simcoe Public School and chair of fundraising for the Parent Council.

Jocelyn holds a Bachelor of Arts from Carlton University and an honours equivalent from the University of Guelph where she graduated with distinctions.

Brian Bentz

Brian is the President and CEO of Alectra Inc., the largest municipally-owned utility by customer base in Canada.

Alectra Inc., through its regulated utility, Alectra Utilities Corporation, provides power and related services to more than one million electricity customers in Ontario's Greater Golden Horseshoe Area. Alectra Inc. also provides innovative energy solutions to consumers through several unregulated subsidiaries including Alectra Energy Solutions Inc.

While Brian played a major role in the creation and growth of Alectra through a merger of three Ontario electric utilities, the acquisition of a fourth and the merger with a fifth, his expertise in utility consolidations was also demonstrated on several occasions in his previous position as the President and CEO of PowerStream.

Brian has assumed an active leadership role within the energy industry. He currently serves as Chair of the Independent Electricity System Operator (IESO) Stakeholder Advisory Committee. Brian is also on the Board of Directors of Cordelio Power, the Ontario Energy Association (OEA) and is a member of the Ontario Energy Board (OEB) Advisory Committee on Innovation.

Brian has been recognized on several occasions for his industry leadership. In 2017, he was presented with the LDC 'Leader Award' from the MEARIE Group and was a co-winner of the OEA 'Leader of the Year' Award in 2016.

In previous years, he received the 'Chair's Citation' from the EDA, the Electricity Human Resources Canada 'Leader of the Year' Award, the 'Game Changer' Award from the Canadian Solar Industries Association (CanSIA), as well as recognition as a 'Clean50' and 'Clean16' Champion for leadership in sustainability advancement.

Originally from Thunder Bay, Ontario, Brian has an MBA (McMaster) and a honorary Bachelor of Applied Arts degree (Georgian College). He is a Fellow Chartered Professional Accountant as well as a Certified Engineering Technologist (Electrical/Electronics).

Marc Brouillette

As principal consultant at Strategic Policy Economics (Strapolec), Marc Brouillette has been advising provincial and federal government ministries, agencies and Crown corporations for more than 20 years on issues in the aerospace, energy and gaming sectors. He specializes in matters that involve technology-based, public-private initiatives in policy-driven regulated environments.

Marc acted as both a nuclear and financial advisor to Natural Resources Canada on the restructuring of Atomic Energy of Canada Limited's nuclear science and technology laboratory. Recently, he has been a regular commentator on policy matters related to Ontario's energy sector. His in-depth and detailed assessments include: "Ontario Emissions and the LTEP," a submission during the 2016 Long-Term Energy Plan consultation process; "Extending Pickering Nuclear Generating Station Operations: An Emissions and Economic Assessment for 2021 to 2024" in November 2015; and "Ontario's Proposed Cap and Trade Design Option Consultation Feedback EBR 0122-5666" in December 2015.

Marc is a member of the Ontario Energy Association, the Organization of Nuclear Industries and the Canadian Manufacturers and Exporters Energy and Environment committees.

Cara Clairman

Cara Clairman is founder, President, and Chief Executive Officer of Plug'n Drive, a non-profit that is accelerating the deployment of electric vehicles (EVs) to maximize their environmental and economic benefits. Plug'n Drive is recognized as a leader in the EV business. Ms. Clairman has more than 20 years of experience working in the environmental and sustainability fields, including 12 years working at Ontario Power Generation (OPG), first as OPG's environmental lawyer and then as its Vice President of Sustainable Development. In this role, she was responsible for overseeing OPG's environmental performance and the development and implementation of OPG's sustainable development policies and programs.

Michael Coates

Michael Coates, ICD.D., was President and Chief Executive Officer of H+K Strategies Canada, Australia, U.S. and Latin America, before retiring as Global Vice Chairman in 2017. Having more than thirty-years advising Fortune 500 clients on strategies to manage political risk, Mike has also served on the board of directors of Candu Energy Inc., a wholly-owned subsidiary of SNC-Lavalin Group Inc., and currently serves on the Board of the Cronos Group, one of Canada's leading producers of cannabis. He has also served on a variety of non-profit boards in the education and entrepreneurship sectors. Mike has provided counsel to corporate boards from BHP Billiton, the TSX, and Chinese National Overseas Oil Corporation (CNOOC) and more recently IBM, the Ontario Medical Association and Maple Leaf Foods.

Canadian Business magazine named Mike one of Canada's "Top 50 Most Powerful People" in 2014. In June of 2018, Mike served as a member of the Premier of Ontario's transition team, before starting up, Rubicon Strategy Inc., a data and content government relations firm, with his business partner.

Timothy Egan

Timothy Egan became President and Chief Executive Officer of the Canadian Gas Association in September 2010. Prior to his appointment he was President of High Park Group (HPG), a public affairs consulting firm. He has an undergraduate degree in history from the University of Ottawa, and common and civil law degrees from McGill University. He was called to the Ontario bar in 1995. Mr. Egan is publisher of the Energy Regulation Quarterly, and editor of the magazine Energy. He also serves as Canada's representative on the International Gas Union (IGU), sitting on the Executive Committee and serving as North American Regional Coordinator.

Anthony Haines

Anthony Haines is the President and Chief Executive Officer of Toronto Hydro Corporation and its subsidiaries, one of the largest urban electricity distribution companies in North America. He is a seasoned leader with over 30 years of experience in both natural gas and electricity, which brings a unique perspective to the Canadian energy industry.

Mr. Haines is currently a board member of the Ontario Energy Association (OEA) and has served as past Chair. He is a board member of the Canadian Electricity Association (CEA) and former Chair. He has received several industry accolades, including the Electricity Distributors Association's Chair's Citation Award, OEA's Leader of the Year, Corporate Responsibility Association's North America CEO of the year (first Canadian to receive) and Energy Council of Canada's 2014 Canadian Energy Person of the Year.

In addition to his commitment to the energy industry, Mr. Haines is actively involved in philanthropic activities. He is most proud of his fundraising efforts for the Ross Tilley Burn Centre at Sunnybrook Hospital, the largest and most advanced burn treatment centre in Canada. Mr. Haines is responsible for Toronto Hydro's charity golf tournament, which has raised millions of dollars for electrical injury rehabilitation research.

Bill Harris

William D. Harris (Bill) serves as Managing Partner of The MITA Group offering consulting and advisory services in the areas of business growth, public affairs, federal sales acceleration, technology and national security practices to corporations in the United States. The company helps businesses in identifying and executing new market opportunities, such as new product developments, and acquisitions and alliances that result in business growth; identifying, assessing, and screening potential business partnership, alliance, and sales channels that accelerate business growth; and, building early stage businesses. It also helps its clients to advocate their issues before congress and the administration, as well as assists in the areas of federal government relations and lobbying, issue management and tracking, political branding, and international affairs; and, helps in identifying, qualifying, and targeting sales opportunities in the federal market.

Mr. Harris is one of the most accomplished political strategists and operatives in the United States of America. Mr. Harris was instrumental in making the Southeastern United States a growth area for the Republican Party in the 1970s and 1980s, went on to orchestrate the winning Senatorial strategy in 1993-1994, and has been involved in every Republican presidential campaign since 1972. He recently served as the Chief Executive Officer of the 2004 Republican National Convention in New York City, arguably one of the most effective conventions in political history. Mr. Harris has also been the CEO of the 1992 and 2012 conventions, and was the senior advisor for the 2016 Republican National Convention in Cleveland, Ohio. Mr. Harris has over 15 years of experience providing leading enterprises with political and policy advice and advocacy at the federal level.

David Hay

Mr. Hay is a corporate director and Managing Director of Delgate Incorporated. He is former Vice-Chair and Managing Director of CIBC World Markets Inc. with power, utilities and infrastructure as a major focus. Formerly, he was President and Chief Executive Officer of New Brunswick Power Corporation, and held senior investment banking roles, including Senior Vice-President and Director responsible for mergers and acquisitions with Merrill Lynch Canada and Managing Director of European mergers and acquisitions with Merrill Lynch International in London, England. He spent the early part of his career as a practicing lawyer at Osler, Hoskin and Harcourt and taught part-time at both the University of Toronto and University of New Brunswick. Mr. Hay was a Law Clerk to the Chief Justice of the High Court of the Supreme Court of Ontario.

Mr. Hay also serves on the boards of Hydro One, EPCOR, SHAD (Chair), Member of the Council of Clean and Reliable Energy and Chair of the Acquisition Committee of the Beaverbrook Art Gallery. Prior directorships include Toronto Hydro-Electric System Limited (Vice Chair).

Mr. Hay has a Bachelor of Laws from Osgoode Hall Law School, York University and a Bachelor of Arts from the University of Toronto (Victoria College). He also holds a professional director designation from the Institute of Corporate Directors (ICD.D).

Guy Holburn

Guy Holburn is Professor of Business, Economics and Public Policy, and Suncor Chair in Energy Policy at the Ivey Business School, University of Western Ontario. His areas of expertise are regulation, governance, and business strategy, with a focus on the energy and utilities sectors. He has published widely in top peer-reviewed academic journals, has authored numerous reports on provincial and federal energy policies, and is a regular contributor to local and national media.

Dr. Holburn is the founder and Director of the Ivey Energy Policy and Management Centre, Canada's leading university-based centre for applied research on energy sector policy. He is also an advisory board member of the Canadian Network for Energy Policy Research and Analysis, a member of the Council for Clean and Reliable Energy, and an executive committee member of the Alliance for Research on Corporate Sustainability.

Dr. Holburn has served as an expert consultant and advisor to governments and corporations in Canada and the U.S. He has provided advice on electricity pricing policy, pipeline regulation, regional economic development strategy, corporate governance, economic impact assessments, corporate performance improvement, and merger/acquisition strategy. He is also a director of London Hydro.

Roundtable Presenters

Allan Kupcis

Allan Kupcis is the Past-Chairman (2001-04) of the Canadian Nuclear Association and the Past-President (1997-99) of the World Association of Nuclear Operators (WANO). Allan was the President and CEO of Ontario Hydro from 1995 to 1997 and its President & COO from 1993 to 1995. He began his career at Ontario Hydro in 1973 as a Research Engineer.

Among his past board activities, Allan was a director of the Energy Council of Canada, Hydro Ottawa Ltd., Brookfield Renewable Power Inc., the Technical Standards & Safety Authority (TSSA) of Ontario, and the International Institute for Sustainable Development (IISD) in Winnipeg. He has also served on World Bank energy missions to Argentina and Tanzania. He served six years on the Advisory Board of the Institute of Nuclear Power Operations and is currently a member of the CCRE.

Allan obtained an Honours Bachelor of Applied Science Degree in Engineering Science (Nuclear Option), a Masters of Applied Science Degree, and a Ph.D. in Metallurgy and Materials Science from the University of Toronto. He subsequently attended Oxford University, England on a NATO Scholarship for Post-Doctoral studies in Materials Science.

Lubna Ladak

Lubna Ladak has nearly 25 years of financial and executive experience in the energy industry. She is currently a Vice-President in Ontario Power Generation's (OPG) Treasury Group. She was previously Vice-President, Finance of OPG's Renewable Generation business where she provided strategic and financial leadership to the Hydroelectric and Thermal Operations, including oversight of large capital projects and electricity supply contracts. Lubna has also established OPG's first Regulatory Finance group where she developed a deep understanding of rate regulation and appeared before the Ontario Energy Board. Lubna currently serves on the board of Nanticoke Solar Inc. Prior to joining OPG, Lubna was a Senior Manager at Ernst & Young. She is passionate about diversity and mentoring future leaders.

Lubna is a Chartered Professional Accountant, who holds a BA in Commerce from the University of Toronto, and an MBA from the Rotman School of Management.

David McFadden

David is the Chair of the Board of Directors of Toronto Hydro Corp., 407 International Inc. and PCI Geomatics Inc. He serves as a member of the Board of Directors of Cricket Energy Holdings Inc.

David is Vice Chair of the Energy Transformation Network of Ontario of the IESO, a member of the Advisory Board of MaRS Advanced Energy Centre and a member of the Council for Clean and Reliable Energy. He also is a member of the Board of the Ontario Energy Association, having served previously as Chair of the Board.

David was a partner at Gowling WLG for over 30 years where he acted for corporations, municipalities and utilities involved in the generation, distribution, transmission, marketing and financing of energy. He served on Gowling WLG's Executive Committee and Board of Trustees and was Chair of the Firm's Energy and Infrastructure Industry Group and International Management Committee.

David is on the Board of Governors of York University and chairs the Board's Governance and Human Resources Committee. David received an Honorary Doctorate from York University in 2012.

He previously served as Chair of the Toronto Board of Trade and continues to serve as a member of the Board's Audit Committee. As Chair, David launched the Board of Trade's focus on energy and infrastructure development and renewal in the Greater Toronto region.

David was the Chair of the Board of the Ontario Centres of Excellence Inc. (2004-2010) and in that position led the creation of the Centre of Excellence for Energy which has supported energy innovation across Ontario.

David has also served as Chair of the Stakeholders Alliance for Electricity Competition and Customer Choice, was a member of the Canada-US Electric System Working Group which investigated the massive blackout in August 2003, co-led an investigation team into the 2006 nationwide blackout in Jamaica, was a Member of the Ontario Ministry of Energy's Electricity Conservation and Supply Task Force (2003-2004) and served on the Ontario Distribution Sector Review Panel (2012).

David was named the Leader of the Year by the Ontario Energy Association in 2013.

Ian Mondrow

Ian Mondrow leads Gowling WLG's energy regulation and policy practice in the firm's Toronto office. He advises on a variety of matters in the natural gas and electricity sectors, including: Energy policy; Regulatory policy and processes; Rates and tariff matters; Facilities applications; and, Compliance and licensing issues.

Ian has represented electricity generators, transmitters and distributors, competitive energy retailers and energy consumers before the Ontario Energy Board, the National Energy Board, and in other Canadian regulatory forums.

Ian is a member of the Council for Clean and Reliable Energy, a federally incorporated non-profit organization that was formed to provide a platform for open public dialogue and a solutions-oriented approach to the challenges of the energy sector.

Prior to joining Gowling WLG, Ian practiced at a prominent national firm, served as special advisor to the chair of the Ontario Energy Board, and was Vice-President; Government and Regulatory Affairs with a major integrated energy retail and solutions company.

Brandon Schaufele

Brandon Schaufele is an Assistant Professor of Business, Economics, and Public Policy at the Ivey Business School. In 2015, he was awarded a three-year Ivey Energy Consortium Fellowship. Prior to coming to Ivey in 2014, Schaufele was an Assistant Professor in the Department of Economics at the University of Ottawa, as well as Research Director of the university's Institute of the Environment. Having also served as the Research Director of Sustainable Prosperity, a leading Canadian think-tank on environment-economy issues, his research focuses on the links between firms, governments and civil society, with special emphasis on energy and environmental policy.

William Smith

William Smith is the Senior Vice President, Operations and Engineering, Terrestrial Energy. He has over 35 years of experience in the energy business, including more than 20 years in the nuclear industry at Ontario Hydro and Ontario Power Generation between 1981 and 2002.

In 2002, Mr. Smith joined Siemens Canada rising to become the Senior Vice President of Siemens' energy business in Canada, which included power generation and transmission, oil and gas and smart technologies across the energy sector. Mr. Smith joined Terrestrial Energy Inc. in May 2016 as Senior Vice President, Operations and Engineering.

Mr. Smith holds a B.Eng (with Distinction) from Carleton University and an MBA from the Schulich School at York University. He is a P.Eng registered with the Professional Engineers of Ontario (PEO) and with the Association of Professional Engineers and Geoscientists of Alberta (APEGA).

Karen Taylor

Karen Taylor has over 25 years of related financial and energy experience. She was a top ranked equity analyst for 16 years covering the pipeline, energy utility, and power generation sectors in Canada and the United States. She also served as Executive Advisor to the Chair of the Ontario Energy Board and was a Member of the Ontario Energy Board, giving her a deep understanding of rate regulation. Karen has a Bachelor of Commerce with a major in finance with distinction from the University of Alberta, an MBA with honours from the Richard Ivey School of Business, is a CFA Charter Holder, and has the ICD.D designation from the Institute of Corporate Directors.

Glen Wright

Glen Wright is the Chair of the Council for Clean and Reliable Energy, a federally incorporated non-profit volunteer organization that provides a platform for open dialogue and a solutions-oriented approach to the challenges of the energy sector. He is the former Chair of Hydro One Inc. and Waterloo North Hydro.

Mr. Wright is currently the Chair of LeanCor LLC and LeanCor Canada Inc., a global supply chain company that offers a unique combination of training and education, hands-on consulting and outsourced logistics services.

Mr. Wright has served as the Chair of the Ontario's Workplace Safety and Insurance Board, and was a Member of the Commission for Environmental Cooperation, part of the North American Free Trade Agreement, where he served as the Chair of the of the Joint Public Advisory Committee.

Glen's private sector career has focused primarily on the insurance and actuary fields. He has served on the Board of a wide range of corporations in the insurance, environmental, technology and manufacturing sectors and participated in a variety of charitable and not-for-profit Boards including the Canadian Broadcasting Corporation and Wilfrid Laurier University. Early on in his career he served as a Member of Waterloo City Council and Waterloo Regional Council, and has acted as a senior advisor to a number of federal and provincial leaders.