

APRIL 11 TO APRIL 13, 2018

CCRE Annual Energy Leaders Roundtable

Keynote Speakers



Matt Jamieson

Matt Jamieson is a member of the Tuscarora Nation and resident of the Six Nations of the Grand River.

Matt possesses 20 years of senior management experience, including 15 years spent in the commercial gaming sector in Canada and the United States. He is the founder of three start-up ventures, and has experience conducting business in several jurisdictions including: China, South Korea, United States, and the Caribbean.

Matt holds a Post-Bachelors in Management and a Masters of Business Administration from Athabasca University.

In his role as CEO, Matt leads the Six Nations of the Grand River Development Corporation's (SNGRDC) economic development strategy and manages all SNGRDC operations including several investments in utility scale renewable energy projects and joint venture initiatives. Under Matt's guidance and direction, SNGRDC has deployed \$50 million of direct equity and participated in the construction of \$2.25 billion of infrastructure assets.

In addition to these accomplishments, Matt was also the principle architect of the corporate governance model used by SNGRDC. This model now successfully operates autonomously from the political structure within the community.



Bruce Campbell

Bruce has over 35 years of regulatory and executive experience in the energy sector. While in private practice, Bruce regularly appeared before the Ontario Energy Board and other tribunals.

Bruce joined the Independent Electricity System Operator (IESO) as Vice-President, Regulatory and Legal Affairs in 2000. Since that time, he took on increasingly senior executive responsibilities, leading to his tenure as President and CEO from May 2013 to June 2017. In his various roles, Bruce drove the company's preparations to address fundamental change in the operation of Ontario's power system, adapting to the shutdown of coal facilities, the continuing expansion of wind and solar generation, and the increasing consumer involvement in Ontario's electricity market, for example through demand response and alternative sources of regulation services. Bruce also launched the IESO's market renewal program, and fostered the adoption of new technologies, such as storage, intended to improve and capture system efficiencies.

A graduate of Osgoode Hall Law School and the University of Waterloo, Bruce is a member of the Law Society of Upper Canada, and also holds the Institute of Corporate Directors ICD.D (Certified Director) designation.

Roundtable Presenters

Steve Baker

Steve Baker is president of Union Gas Limited.

Steve brings a wealth of financial, business development, marketing and customer service experience to the role, which he assumed in January 2012.

Steve joined Union Gas in 1989 and has held a number of senior management positions in regulatory, finance and marketing over the course of his career. Prior to his current role, he served as vice president and treasurer of Spectra Energy Corp. He also previously served as vice president of business development – storage and transmission for Union Gas, managing the business development activities for storage and transmission as well as gas supply acquisition and planning, product and service development, customer support, system planning and capacity management.

Steve is the current chair of the Canadian Gas Association.

Prior to joining Union Gas, Steve was an accountant with Clarkson Gordon (Ernst & Young). During his four years with Clarkson Gordon, he worked in audit and tax and served a variety of corporate clients.

Steve is a chartered professional accountant and a certified management accountant. He obtained his Bachelor of Arts in honours chartered accountancy studies from the University of Waterloo in 1986 and his Master of Accounting from the University of Waterloo in 1987. He is a member of the Institute of Chartered Accountants of Ontario, the Canadian Institute of Chartered Accountants and The Society of Management Accountants of Ontario.

Michael Balagus

Michael assumed the position of Chief of Staff and Principal Secretary for Ontario's New Democrats in October 2014. Working directly with the Leader of the Party, Andrea Horwath, Michael is a senior strategist and experienced manager with a long history of advocacy and political coordination.

From 2003 to 2012 Michael was the Chief of Staff to Manitoba's NDP Premier Greg Selinger and to former premier Gary Doer. He was responsible for coordinating political staff and was the senior political advisor to the Premier, Cabinet and Caucus. Michael was the Manitoba NDP's Provincial Campaign Director in the Party's 2007 and 2011 victories.

In the early 2000 Michael worked in Bosnia-Herzegovina with the National Democratic Institute developing training, programming for youth and mentoring local staff about effective electoral processes. He has a strong background in governmental communications and an extensive knowledge of unions, health care, and labour relations.

Prior to joining the Ontario NDP, Michael was the Chief Executive Officer and Chief Administrative Officer for the Ontario Nurses' Association (ONA).

Marc Brouillette

As principal consultant at Strategic Policy Economics (Strapolec), Marc Brouillette has been advising provincial and federal government ministries, agencies and Crown corporations for more than 20 years on issues in the aerospace, energy and gaming sectors. He specializes in matters that involve technology-based, public-private initiatives in policy-driven regulated environments. Marc acted as both a nuclear and financial advisor to Natural Resources Canada on the restructuring of Atomic Energy of Canada Limited's nuclear science and technology laboratory. Recently, he has been a regular commentator on policy matters related to Ontario's energy sector. His in-depth and detailed assessments include: "Ontario Emissions and the LTEP," a submission during the 2016 Long-Term Energy Plan consultation process; "Extending Pickering Nuclear Generating Station Operations: An Emissions and Economic Assessment for 2021 to 2024" in November 2015; and "Ontario's Proposed Cap and Trade Design Option Consultation Feedback EBR 0122-5666" in December 2015.

David Butters

David Butters has been APPRO's president and chief executive officer since April 2004.

David has an extensive background in government, government relations, and corporate and advertising communications.

Prior to joining APPRO he was Vice President, Public Affairs for Hill & Knowlton Canada, with responsibility for their national energy practice. He was also Chief of Staff to a minister in the Conservative government of the Hon. Brian Mulroney.

He sits on Ontario's Independent Electricity System Operator's Stakeholder Advisory Committee, representing Ontario generators, and is a member of the Ontario Energy Board Chair's Advisory Roundtable.

Mr. Butters is a graduate of York University in Toronto.

APPRO is a non-profit trade organization representing Ontario's independent power producers. Its members include more than 100 companies involved in the generation of electricity in Ontario, including, generators and suppliers of services, equipment and consulting services. APPRO members produce power from many technologies and fuel sources including hydro-electric, natural gas, nuclear power, wind, solar, biomass and others.

Aaron Engen

Aaron is a Managing Director and Co-Head of the Power & Energy Infrastructure group at BMO Capital Markets where his work focuses on advising and financing energy infrastructure companies. The key clients he works with are engaged in developing, constructing and operating major energy infrastructure assets including oil and gas pipelines,

midstream assets, power generation and transmission facilities and regulated local distribution utility assets.

Joining BMO Capital Markets in 1999, Aaron has extensive experience advising clients on merger and acquisition transactions and opportunities. He has worked with clients in conjunction with many debt, preferred share, hybrid and equity financings. Aaron has also prepared evidence and appeared as an expert witness on behalf of regulated utilities before several Canadian regulators in connection with cost of capital, capital structure and other regulatory matters.

Prior to joining BMO Capital Markets, Aaron was a partner at a major Canadian law firm, McCarthy Tétrault, where he practiced corporate and securities law, principally in the power and utilities sector. Aaron has an MBA and an LLB from the University of Alberta and a BA from the University of Lethbridge.

Peter W. Gurnham, Q.C.

Peter was appointed as a Member of the Nova Scotia Utility and Review Board on June 5, 2003 and then as Chair on October 23, 2004.

Peter holds bachelor's degrees in Economics and Law from Dalhousie University in Halifax and was appointed as a Queen's Counsel in 1998. Prior to his appointment to the Board, he practiced law for 27 years with a regional Atlantic Canada law firm (Cox & Palmer), where he specialized in administrative and regulatory law, and was managing partner for nine years. He also had an active municipal and planning law practice. He is a Past Chair of CAMPUT: Canada's Energy and Utility Regulators. He is a frequent speaker at conferences and seminars and is Co-Chair of the annual Energy Regulation Course sponsored by CAMPUT at Queens University.

Peter has been active in many community and charitable groups and is a recipient of several awards in recognition of service to community.

Martha Hall Findlay

Martha Hall Findlay joined the Canada West Foundation as President and CEO on September 1, 2016.

Martha is a thought leader whose insight on issues such as pipelines, international trade, foreign investment and foreign affairs, energy and the environment, and supply management have framed the debate for decision-makers and everyday Canadians. Her career has been diverse, spanning law, technology, politics and public policy.

Previously, Martha was the Chief Legal Officer of EnStream, a Rogers/Bell/TELUS mobile payments joint venture. As a lawyer, senior business executive and successful entrepreneur, Martha has more than 25 years of domestic and international experience with major multinationals as well as startups, primarily in telecommunications and technology.

As an Executive Fellow at the University of Calgary's School of Public Policy, Martha focused on Canadian economic, social and environmental prosperity in a global context.

She was a member of Parliament from 2008 to 2011, and served as a member of the House of Commons Standing Committees for Finance; Transport; Government Operations and International Trade.

Martha has served as a board director and executive for several policy, environmental, community and cultural organizations, including the Couchiching Institute on Public Affairs; the Canadian Centre for Responsibility to Protect (CCR2P) at University of Toronto's Munk School of Global Affairs; the Georgian Bay Association and Alberta's CKUA not-for-profit radio network. She is currently Chair of the Board of Alpine Canada and a member of the Advisory Council for the University of Ottawa's Positive Energy project.

Bill Harris

William D. Harris (Bill) serves as Managing Partner of The MITA Group offering consulting and advisory services in the areas of business growth, public affairs, federal sales acceleration, technology and national security practices to corporations in the United States. The company helps businesses in identifying and executing new market opportunities, such as new product developments, and acquisitions and alliances that result in business growth; identifying, assessing, and screening potential business partnership, alliance, and sales channels that accelerate business growth; and, building early stage businesses. It also helps its clients to advocate their issues before congress and the administration, as well as assists in the areas of federal government relations and lobbying, issue management and tracking, political branding, and international affairs; and, helps in identifying, qualifying, and targeting sales opportunities in the federal market.

Mr. Harris is one of the most accomplished political strategists and operatives in the United States of America. Mr. Harris was instrumental in making the Southeastern United States a growth area for the Republican Party in the 1970's and 1980's, went on to orchestrate the winning Senatorial strategy in 1993-1994, and has been involved in every Republican presidential campaign since 1972. He recently served as the Chief Executive Officer of the 2004 Republican National Convention in New York City, arguably one of the most effective conventions in political history. Mr. Harris has also been the CEO of the 1992 and 2012 conventions, and was the senior advisor for the 2016 Republican National Convention in Cleveland, Ohio. Mr. Harris has over 15 years of experience providing leading enterprises with political and policy advice and advocacy at the federal level.

Hon. Joseph T. Kelliher

Joseph T. Kelliher is Executive Vice President, Federal Regulatory Affairs for NextEra Energy, Inc. In this role, he is responsible for managing federal regulatory matters for NextEra Energy and its principal subsidiaries, NextEra Energy Resources and Florida Power & Light Company. He has held this position since May 2009.

Previously, Mr. Kelliher served as Chairman of the Federal Energy Regulatory Commission (FERC) from 2005 to 2009. In that role, he served as the Chief Executive Officer of the agency, managing 1,400 employees and a \$260 million annual budget. Among the highlights of his chairmanship was efficient implementation of the Energy Policy Act of 2005, the largest expansion in FERC regulatory authority since the 1930s. This law gave FERC a new mission to assure reliability of the interstate power grid, granted the agency strong enforcement authority for the first time and expanded FERC authority in other areas. Chairman Kelliher pursued a series of reforms to promote competitive wholesale power and natural gas markets, improve FERC economic regulation and strengthen the U.S. energy infrastructure.

Mr. Kelliher has spent his entire professional career working on energy policy matters, serving in a variety of roles in both the public and private sectors. These include senior policy advisor to the U.S. Secretary of Energy, majority counsel to the U.S. House Commerce Committee and positions with private corporations, trade associations and law firms.

Mr. Kelliher earned a Bachelor of Science degree from Georgetown University, School of Foreign Service, and a Juris Doctor degree, magna cum laude, from The American University Washington College of Law.

NextEra Energy, Inc. (NYSE: NEE) is a leading clean energy company with consolidated revenues of approximately \$16.2 billion, approximately 45,900 megawatts of generating capacity, which includes megawatts associated with noncontrolling interests related to NextEra Energy Partners, LP (NYSE: NEP), and approximately 14,700 employees in 30 states and Canada as of year-end 2016. Headquartered in Juno Beach, Florida, NextEra Energy's principal subsidiaries are Florida Power & Light Company, which serves approximately 4.9 million customer accounts in Florida and is one of the largest rate-regulated electric utilities in the United States, and NextEra Energy Resources, LLC, which, together with its affiliated entities, is the world's largest generator of renewable energy from the wind and sun. Through its subsidiaries, NextEra Energy generates clean, emissions-free electricity from eight commercial nuclear power units in Florida, New Hampshire, Iowa and Wisconsin. A Fortune 200 company and included in the S&P 100 index, NextEra Energy has been recognized often by third parties for its efforts in sustainability, corporate responsibility, ethics and compliance, and diversity, and has been ranked No. 1 in the electric and gas utilities industry in Fortune's 2017 list of "World's Most Admired Companies."

Greg Lyle

Greg Lyle is the founder and managing director of Innovative Research Group Inc. (INNOVATIVE), a national public opinion research and strategy firm with offices in Toronto and Vancouver. INNOVATIVE provides critical information needed to assess and overcome public affairs and corporate communications challenges, identify and evaluate potential solutions, and monitor success.

As a former principal secretary to Manitoba premier Gary Filmon, Lyle has built a career at the intersection of public opinion, communications and public policy. With over 20 years of communications and opinion research experience, Lyle uses a full range of research tools to provide strategic counsel to public, private and not-for-profit clients across a variety of sectors including financial services, insurance, transportation, resource industries, energy, health care, and education.

Lyle's polls have been highlighted in media across the country. He is regularly featured in the Globe and Mail, the Hill Times and on CKNW as well as appearing in Maclean's Magazine, the National Post and various CanWest newspapers, and other print and broadcast media.

John McManus

In his role as Senior Advisor, John supports OMERS Infrastructure in the areas of asset management, assessment of investment opportunities, relationship development and mentorship. OMERS Infrastructure is the infrastructure investment advisory and management arm of OMERS, the pension plan for Ontario's municipal employees. John previously served as head of OMERS Infrastructure's London, UK office.

He has significant investment and asset management experience in sectors ranging from regulated utilities to nuclear power to telecommunications satellites. John has also served on the boards of High Speed 1, Associated British Ports, Scotia Gas Networks, Caruna Networks and the Detroit River Tunnel Partnership.

John is a Chartered Accountant/CPA and earned his BComm degree from the University of Toronto.

Ian Mondrow

Ian Mondrow leads Gowling WLG's energy regulation and policy practice in the firm's Toronto office. He advises on a variety of matters in the natural gas and electricity sectors, including: Energy policy; Regulatory policy and processes; Rates and tariff matters; Facilities applications; and, Compliance and licensing issues.

Ian has represented electricity generators, transmitters and distributors, competitive energy retailers and energy consumers before the Ontario Energy Board, the National Energy Board, and in other Canadian regulatory forums.

Roundtable Presenters

Ian is a member of the Council for Clean and Reliable Energy, a federally incorporated non-profit organization that was formed to provide a platform for open public dialogue and a solutions-oriented approach to the challenges of the energy sector.

Prior to joining Gowling WLG, Ian practised at a prominent national firm, served as special advisor to the chair of the Ontario Energy Board, and was Vice-President; Government and Regulatory Affairs with a major integrated energy retail and solutions company.

Bruce Pardy

Bruce Pardy is Professor of Law at Queen's University. He began his legal career as a civil litigator at Borden Ladner Gervais LLP in Toronto, has taught at law schools in Canada, the United States and New Zealand, served for almost a decade on the Ontario Environmental Review Tribunal as adjudicator and mediator, and is an occasional columnist for the National Post. He has written extensively on environmental law and governance, ecosystem management, climate change, property and tort theory, human rights, and the rule of law. His most recent book is *Ecolawgic: The Logic of Ecosystems and the Rule of Law*.

Bryne Purchase

Bryne Purchase is a former Deputy Minister of the Ontario Ministries of Finance and Revenue and Energy, Science and Technology. He is also a former Chief Economist of Ontario and a former Chair of the board of the Ontario Financing Authority and the Ontario Electricity Financial Corporation as well as a former director of OPG Ventures Inc., Ontario Genomics Institute, Ontario Super-Build Corporation and the Ontario Innovation Trust.

Bryne is currently an Adjunct Professor at the School of Policy Studies, Queen's University and a Fellow (and founding director) of the Queen's University Institute for Energy and Environmental Policy. He teaches graduate courses in Energy Policy and Canadian Economic Policy and is a regular contributor to QP Briefing, a Torstar on-line publication covering Ontario politics and economics.

Bryne has a PhD in economics from the University of Toronto and is the author of several publications relating to economics, governance and competitiveness. His latest book is, *Navigating on the Titanic: Economic Growth, Energy and the Failure of Governance*, McGill-Queen's University Press (2013).

Will Stewart

Will Stewart is the Vice President, Corporate Communications and Public Affairs at Hiku. Will brings 20 years of experience to Hiku, having most recently served as Managing Principal of one of Canada's leading high-stakes communications and lobbying consulting firms as one of Canada's leading public affairs advisors.

Over the past few years, Will has developed significant expertise in Canada's legal cannabis space working with a variety of large ACMPR Licensed Producers and other leading companies in the sector.

He has been named as one of Canada's top lobbyists for seven consecutive years under both the Federal Conservative and Liberal governments. Will was awarded the Queen's Diamond Jubilee Medal for his contributions to Canadian Public Policy.

Prior to his time as a consultant, he was Chief of Staff to an Ontario cabinet minister serving in portfolios in both ministries and legislative branches. Will served as Chief of Staff to the Honourable John Baird, Minister of Energy and has worked in and around the energy sector for more than a decade prior to joining Hiku recently.

Harry Swain

Harry Swain is an Associate Fellow at the Centre for Global Studies.

After posts at the universities of Toronto, Cambridge and B.C., and at the International Institute for Applied Systems Analysis (Laxenburg, Austria), Dr. Swain served for 22 years in the federal government, ending as deputy minister of Indian and Northern Affairs and later Industry. Responsibility for such disparate areas is a function of Ottawa's longstanding policy of alphabetical assignments.

Leaving Ottawa in 1996, Swain became a director of the merchant bank Hambros in London and CEO of its Canadian subsidiary. On Hambros' acquisition by a large but sleepy French bank, he joined the public policy consultancy Sussex Circle as a partner and headed its Toronto office.

He chaired the Research Advisory Panel for the Walkerton Inquiry and the subsequent Ontario Expert Panel on Water and Wastewater. In 2005 he moved to Victoria and became associated with its University, which had earlier awarded him an LL.D. for contributions to Canadian science policy. Swain also has a real PhD, in economic geography, from Minnesota.

His recent book, *Oka*, has received wide acclaim.

Recently, he chaired the joint federal-provincial review of Site C, an \$8 billion hydroelectric proposal.

Karen Taylor

Karen Taylor has over 25 years of related financial and energy experience. She was a top ranked equity analyst for 16 years covering the pipeline, energy utility, and power generation sectors in Canada and the United States. She also served as Executive Advisor to the Chair of the Ontario Energy Board and was a Member of the Ontario Energy Board, giving her a deep understanding of rate regulation. Karen has a Bachelor of Commerce with a major in finance with distinction from the University of Alberta, an

MBA with honours from the Richard Ivey School of Business, is a CFA Charter Holder, and has the ICD.D designation from the Institute of Corporate Directors.

Robert Warren

Robert Warren is senior counsel in the area of regulatory advocacy and has represented clients in many proceedings involving the two major natural gas utilities, the former Ontario Hydro, Hydro One Networks Inc., Ontario Power Generation Inc., and the larger electric distribution utilities. He has advised electricity distribution utilities and municipal governments on the governance issues unique to their circumstances.

Robert has made presentations to several conferences, including the Canadian Association of Members of Public Utility Tribunals, and is the author of several papers, on the subjects of the regulation of the energy sector and the governance of local distribution electricity utilities.

He has been recognized in the 2016 edition of Benchmark Canada, the Guide to Canada's Leading Litigation Firms and Attorneys. He is also continuously recognized as by Best Lawyers® in Canada and Lexpert as a leading lawyer in his field.

Glen Wright

Glen Wright is the Chairman of the Council for Clean and Reliable Energy, a federally incorporated non-profit volunteer organization that provides a platform for open dialogue and a solutions-oriented approach to the challenges of the energy sector. He is the former Chairman of Hydro One Inc. and Waterloo North Hydro.

Mr. Wright is currently the Chairman of LeanCor LLC and LeanCor Canada Inc., a global supply chain company that offers a unique combination of training and education, hands-on consulting and outsourced logistics services.

Mr. Wright has served as the Chair of the Ontario's Workplace Safety and Insurance Board, and was a Member of the Commission for Environmental Cooperation, part of the North American Free Trade Agreement, where he served as the Chair of the of the Joint Public Advisory Committee.

Glen's private sector career has focused primarily on the insurance and actuary fields. He has served on the Board of a wide range of corporations in the insurance, environmental, technology and manufacturing sectors and participated in a variety of charitable and not-for-profit Boards including the Canadian Broadcasting Corporation and Wilfrid Laurier University. Early on in his career he served as a Member of Waterloo City Council and Waterloo Regional Council, and has acted as a senior advisor to a number of federal and provincial leaders.