

APRIL 22, 23 AND 24, 2015

CCRE Annual Energy Leaders Roundtable

Keynote Speakers



Greg Lyle

Greg Lyle is the founder and managing director of Innovative Research Group Inc. (INNOVATIVE), a national public opinion research and strategy firm with offices in Toronto and Vancouver. INNOVATIVE provides critical information needed to assess and overcome public affairs and corporate communications challenges, identify and evaluate potential solutions, and monitor success.

As a former principal secretary to Manitoba premier Gary Filmon, Lyle has built a career at the intersection of public opinion, communications and public policy. With over 20 years of communications and opinion research experience, Lyle uses a full range of research tools to provide strategic counsel to public, private and not-for-profit clients across a variety of sectors including financial services, insurance, transportation, resource industries, energy, health care, and education.

Greg has a strong background in energy. Since 2007, INNOVATIVE has run an annual national study on siting infrastructure that has tracked views on pipelines, shale gas, electricity transmission and various forms of generations. INNOVATIVE's custom clients include pipelines, generators, transmission companies, distributors and regulators.

Lyle's polls have been highlighted in media across the country. He is regularly featured in the Globe and Mail, the Hill Times and on CKNW as well as appearing in Maclean's Magazine, the National Post and various CanWest newspapers, as well as other print and broadcast media.



Michael D. Harris

Michael Deane Harris was born in Toronto in 1945, and was raised in Callander and North Bay, Ontario. Prior to his election to the Ontario Legislature in 1981, Mike Harris was a schoolteacher, a School Board Trustee and Chair, and an entrepreneur in the Nipissing area.

On June 8, 1995 Mike Harris became the twenty-second Premier of Ontario following a landslide election victory. His plan – *the Common Sense Revolution* – struck a chord with people across the province who were tired of big government, wasteful spending, rising welfare rolls and rising unemployment.

In his first term, he proved that he was not afraid to make tough choices needed to put Ontario back on track. Four years later, the voters of Ontario re-elected Mike Harris and his team – making him the first Ontario Premier in more than 30 years to form a second consecutive majority government. And *Blueprint* – Mike Harris' 1999 plan to keep Ontario on the right track – ensured that Ontario continued to grow and compete in the global marketplace.

Mike Harris and his team at Queen's Park worked hard to make Ontario a better place. They cut taxes, reduced red tape, re-wrote labour laws and eliminated barriers to stimulate growth. They turned an \$11 billion deficit into a \$3 billion surplus and passed balanced budget legislation. The economy grew, unemployment fell and jobs and investment returned to the heartland of Ontario. Mike Harris' leadership led to 600,000 fewer people on welfare and over 845,000 new jobs in Ontario.

After leaving office in 2002, Mr. Harris formed his own consulting firm. As President of Steane Consulting Ltd., Mr. Harris serves as an advisor to numerous Canadian companies including Fasken Martineau DuMoulin LLP where he currently serves as Senior Business Advisor.

Mr. Harris is a Director on several public and private boards. He served as Chairman of Magna International Inc. until May 2012. His current public board directorships include: Chartwell Retirement Residences (Chair of the Board of Trustees); Canaccord Genuity Group (Chair of the Corporate Governance and Compensation Committee); FirstService Corporation (Member of the Executive Compensation Committee); and, Route 1 (Chairman of the Board). Mr. Harris also serves on the Advisory Boards of several Private Equity Funds including EnerTech Capital, Beringer Capital and Sterling Financial Group.

As well, Mr. Harris is a Senior Fellow with the Fraser Institute, a leading Canadian economic, social research and education organization. He also serves as a member of the boards for The Manning Centre for Building Democracy and The Luminato Festival.

Roundtable Presenters

Brian Bentz

Brian Bentz is the President and CEO of PowerStream Inc., an energy company that provides power and related services to more than 375,000 customers residing or owning a business in communities located immediately north of Toronto and in Central Ontario.

He has played a pivotal role in establishing PowerStream as an industry leader from the company's creation following the merger of three local electric utilities in Markham, Richmond Hill and Vaughan in 2004, to the acquisition of Aurora Hydro in 2005, the 2009 merger with Barrie Hydro and the 2012 strategic partnership with the Town of Collingwood in the ownership of Collus PowerStream.

Brian has also assumed an active leadership role within the energy industry. He is currently the Chair of the Ontario Power Authority Stakeholder Advisory Committee, Vice-Chair of Collus PowerStream's Board of Directors and is a member of the Board of Directors of the Canadian Electricity Association, the Ontario Energy Association, the Electricity Distributors Association, the Electrical Safety Authority and its Human Resources and Investment and Audit Committees. He formerly served as Chair of the Ontario Energy Association, the Electricity Distributors Association, the Independent Electricity System Operator (IESO) Stakeholder Advisory Committee and the MEARIE Group.

Originally from Thunder Bay, Ontario, Brian has an MBA (McMaster) and a honorary Bachelor of Applied Arts degree (Georgian College). He is also a Chartered Accountant as well as a Certified Engineering Technologist (Electrical/Electronics).

David Butters

David Butters has been the Association of Power Producers of Ontario (APPRO) President and Chief Executive Officer since April 2004. APPRO is a non-profit advocacy organization representing more than 100 companies involved in the development and operation of commercial electricity generation in Ontario. APPRO members include both investor and publicly owned generation companies producing power from nuclear, hydro-electric, coal, gas, co-generation, wind energy, waste wood and other sources, generating over 95% of the electricity made in Ontario.

Prior to joining APPRO he was Vice President, Public Affairs for Hill & Knowlton Canada, with a wide range of energy clients including Bruce Power, TransAlta, Atomic Energy of Canada Ltd., PetroCanada, Toronto Hydro and Enbridge Gas Distribution, among others. He currently sits on the Ontario Independent Electricity System Operator's Stakeholder Advisory Committee, representing Ontario generators.

Mr. Butters also has an extensive background in government relations, corporate, marketing communications and advertising communications. He was also Chief of Staff to the Hon. Tom Hockin PC.

Mr. Butters is a graduate of York University in Toronto.

Jan Carr

Jan Carr was the Chief Executive Officer of the Ontario Power Authority from the time of its founding in January 2005 until September 2008. Prior to that, he was Vice Chair of the Ontario Energy Board during its transition from a government department to a self-funding independently operated tribunal.

Dr. Carr has 42 years of experience in the electricity sector as a professional engineer, holding senior positions in the design and planning of electricity transmission and distribution systems. He has worked on projects in many parts of the world and has been a consultant to utilities,

governments and other stakeholders on the financial, business, strategic and policy aspects of the electric power industry.

He is a member of the board of the Alberta Electric System Operator (AESO) which is responsible for long-range planning of the Alberta electricity system as well as its operation through a competitive wholesale electricity market. He is an advisor to Gowlings, providing business advice to the firm's international law practice as well as to the executive and business unit leaders of consulting engineer Hatch Ltd. He is also a member of the Advisory Board for the Ivey Energy Policy and Management Centre at University of Western Ontario.

Dr. Carr formerly served on the Board of Directors of Guelph Hydro, a municipally owned utility; TransAlta Power, a publicly traded generation company; Legend Power Systems, a publicly traded manufacturer of energy conservation equipment; and Macquarie Canadian Infrastructure Management, a privately held infrastructure investment fund. He was a member of the Advisory Committee on Competition in Ontario's Electricity System (the Macdonald Committee) and Chairman of the Electricity Task Force of the Toronto Board of Trade. He was Commissioner and Chairman of the municipal electric utility in Niagara-on-the-Lake and a board member and regional Chair of the Municipal Electric Association (today's Electricity Distributors Association) in Ontario.

In 2007 he was awarded a medal for Management by the Ontario Professional Engineers. He received an honorary degree from the University of Waterloo in 2010 and was inducted as a Fellow into the Canadian Academy of Engineering in 2012. In 2013, the Association of Power Producers of Ontario awarded him its Hedley Palmer Award.

David Erickson

David Erickson was appointed President and Chief Executive Officer for the Alberta Electric System Operator (AESO) in July 2009. Mr. Erickson has previously served as the AESO's Chief Operating Officer, Senior Vice-President and Chief Financial Officer (CFO).

Before joining the AESO, Mr. Erickson was the CFO for the former Transmission Administrator of Alberta. During his time with the Transmission Administrator, he was responsible for executive leadership of the Finance, Human Resources, Legal, and Information Technology departments. Mr. Erickson played an integral role during the integration of the former Power Pool and Transmission Administration organizations, ensuring a smooth and efficient transition.

Mr. Erickson has many years of international financial management and accounting experience in the electricity and energy sectors. He holds a Bachelor of Commerce in Management Information Systems from the University of Calgary, and is a member of the Canadian Institute of Chartered Accountants, the Institute of Chartered Accountants of Alberta, and the Institute of Corporate Directors where he received his ICD.D designation in 2014.

William D. Harris

William D. Harris (Bill) serves as Managing Partner of The MITA Group offering consulting and advisory services in the areas of business growth, public affairs, federal sales acceleration, technology and national security practices to corporations in the United States. The company helps businesses in identifying and executing new market opportunities, such as new product developments, and acquisitions and alliances that result in business growth; identifying, assessing, and screening potential business partnership, alliance, and sales channels that accelerate

business growth; and building early stage businesses. It also helps its clients to advocate their issues before congress and the administration, as well as assists in the areas of federal government relations and lobbying, issue management and tracking, political branding, and international affairs; and helps in identifying, qualifying, and targeting sales opportunities in the federal market.

Mr. Harris is one of the most accomplished political strategists and operatives in the United States of America. Mr. Harris was instrumental in making the Southeastern United States a growth area for the Republican Party in the 1970's and 1980's, went on to orchestrate the winning Senatorial strategy in 1993-1994, and has been involved in every Republican presidential campaign since 1972. He recently served as the Chief Executive Officer of the 2004 Republican National Convention in New York City, arguably one of the most effective conventions in political history. Mr. Harris has over 15 years of experience providing leading enterprises with political and policy advice and advocacy at the federal level.

David Hay

Mr. Hay is the Managing Director of Delgate Incorporated, a strategic advisory firm. Prior to this, from 2010 until his retirement in 2015, Mr. Hay was Vice Chairman of CIBC World Markets Inc. In that role, Mr. Hay focused on senior relationships for CIBC with particular attention to power and utility and infrastructure clients. Among other assignments, Mr. Hay has led transactions for the sale by Borealis of its stake in Express Pipelines, for GDF Suez in the sell down of its Canadian Renewables business, and for Cameco in the sale of its interest in the Bruce B Nuclear Power Station to Borealis.

Mr. Hay was the CEO of New Brunswick Power Corporation for six years ending January 2010. Mr. Hay and his team executed a turnaround of the corporation. He was appointed by a Conservative government and renewed by a subsequent Liberal government. Focus was on operations, HR and financial performance. A ten percent reduction in headcount, introduction of Balanced Scorecard methodology and other techniques turned four years of losses (\$156 million) into five profitable years (\$285 million). A failed fuel deal with Venezuela was rehabilitated through a \$338 million settlement with the Chavez government. HR focus on "people at their best" resulted in a Top 100 Employer designation for the past three years and a zero lost time accident record over a 12 month period.

Prior to NB Power, Mr. Hay, through Delgate, orchestrated the IPO financing for Star Choice Communications, and the TSX public takeover of Champion Road Machinery by Volvo. From 1984 to 1996 Mr. Hay worked for Merrill Lynch in Toronto and London England with the bulk of his career spent in European Mergers and Acquisitions ending up as Managing Director. On his return to Canada, Mr. Hay was a Senior Vice President and Director responsible for Mergers and Acquisitions.

A lawyer by training, Mr. Hay started his career at Osler, Hoskin & Harcourt in Toronto, was a Law Clerk at the Supreme Court of Ontario and taught part time at both the University of Toronto and University of New Brunswick.

Guy Holburn

Guy Holburn is the Suncor Chair in Energy Policy and an Associate Professor of Business, Economics and Public Policy at the Ivey Business School, University of Western Ontario. His area of expertise is in the intersection of business strategy and public policy. Much of his research is applied to strategy and policy issues in the energy and utilities sectors. He has been awarded major research grants by the Canada Foundation for Innovation, Olin

Foundation, the University of California Energy Institute, California Public Utilities Commission, Ontario Centres of Excellence and the Social Sciences and Humanities Research Council of Canada. Dr. Holburn is currently leading a multi-year research program on the regulation of the energy sector in Canada. He has published in leading economics and management journals, and has written for national media.

Prior to his academic career, Dr. Holburn worked as a management consultant for Bain and Company in the U.K. and South Africa. He received his MA and PhD from the University of California, Berkeley, and his BA Hons. (First Class) from Cambridge University. Dr. Holburn is a Member of the Council for Clean and Reliable Electricity, and a Member of the Advisory Roundtable for the Chair of the Ontario Energy Board.

Karl Johannson

Karl Johannson is the Executive Vice-President and President, Natural Gas Pipelines. He is accountable for TransCanada Corporation's natural gas pipelines and regulated natural gas storage business in Canada, the U.S. and Mexico.

Mr. Johannson joined TransCanada in 1990 and has over 20 years of experience in marketing and trading energy products in Canada and the U.S.

Prior to his current appointment, Mr. Johannson was Senior Vice-President, Canadian and Eastern U.S. Pipelines. In that position, he had overall accountability for the profitability of TransCanada's Alberta System, Canadian Mainline and Foothills System, as well as TransCanada's interest in the Trans Quebec & Maritimes Pipeline, Portland Natural Gas Transmission System and Iroquois Gas Transmission System. He has also held the position of Senior Vice-President, Canadian Power where he was responsible for all activities relating to the day-to-day commercial management of TransCanada's Canadian power business.

Mr. Johannson holds a Master of Business Administration from the Haskayne School of Business, an Arts Degree from the University of Calgary, and is a graduate of the Harvard Business School General Management program.

Gordon Lambert

Gordon Lambert retired from Suncor Energy on January 1, 2015. He is currently the Suncor Sustainability Executive in Residence at the Ivey School of Business and has established GRL Collaboration for Sustainability as a consulting practice. He is a frequent speaker on energy, the environment and innovation and recently was a speaker on Innovation and Collaboration at the World Economic Forum in Tianjin, China.

His most recent role at Suncor was Executive Advisor Sustainability and Innovation where he supported the CEO, Board and Executive team and served as the Suncor representative for Canada's Oil Sands Innovation Alliance (COSIA). Previously he served as Vice-President, Sustainable Development and Environment Health and Safety for Suncor Energy since joining them in 1997.

He began his career with Imperial Oil Limited in 1980 where he served for 15 years in Environment, Health and Safety, Planning and business development roles. He then spent two years as Director, Sustainable Development for TransAlta Corporation.

He is currently the Chair of the Board of Carbon Management Canada Research Institutes. He also serves on the Board of the Climate Change Forum. He is a member of the Advisory Board to the Network for Business Sustainability, a global network of researchers. He was previously involved with the World Business Council for Sustainable Development, the Suncor Energy Foundation and Learning for a Sustainable Future. He is a former Canadian representative on the Joint Public

Advisory Committee to the US, Canadian and Mexican Environment Ministers under NAFTA.

Mr. Lambert graduated in 1980 from the University of Guelph in Ontario with an Honors Bachelor of Science degree majoring in Marine Biology. He completed the Ivey Executive Program in 1996.

Atul Mahajan

Atul Mahajan is the President and CEO at Oshawa Power and Utilities Corporation (OPUC). In his 30 year career across North America, Europe, Africa and Asia, Atul has used his entrepreneurial spirit and extensive operational experience to bring innovations to companies in diverse industries.

As the CEO of Oshawa Power and Utilities Corporation, Atul plays a pivotal role in the overall strategic and tactical operations of OPUC and its subsidiaries involved in energy distribution, energy generation and telecom ventures. Atul is leading the team at OPUC through a major "cultural change" and strategic initiative to achieve operational excellence in all its business lines.

In his career, Atul has worked extensively in negotiating and establishing joint ventures, recruiting and managing teams for such joint ventures and in developing and implementing plans for growth in diverse international markets such as Europe, Africa and Asia.

Atul is also very involved in the community. He serves on the Board of Toronto East General Hospital and is active in fundraising efforts for the Heart and Stroke Foundation of Ontario.

David J. McFadden, Q.C.

David McFadden is a Counsel at Gowlings where his clients include corporations, municipalities and utilities involved in the generation, distribution, marketing, transmission and financing of energy and in the development, renewal and operation of infrastructure such as toll highways and tunnels, light rail systems and health care facilities.

He has a B.A. from the University of Toronto, an LL.B. degree from Osgoode Law School and was called to the Bar in Ontario in 1972. In 2011 he was awarded an honorary doctorate from York University.

He is currently Chair of the Board of Directors of Collus PowerStream Corporation, Vice Chair of the Ontario Energy Association and a member of the Board of the Energy Council of Canada. He is also a member of the Council for Clean & Reliable Electricity.

David serves as Chair of the Canadian and International Advisory Boards of Fengate Capital's group of infrastructure funds, which have invested in hospitals, court houses, detention facilities and power generation. He also chairs the Board of Directors of 407 International Inc. which operates and manages Highway 407.

David was the Chair of the Ontario Centres of Excellence from 2004-2010 as well as a member of the Ontario Research and Innovation Council. He is currently a member of the Board of Governors of York University.

David has played a key role in a number of initiatives in relation to the power industry both in Ontario and elsewhere. He was appointed by the Government of Canada to the Joint Canada-U.S. Task Force investigating the August 2003 power blackout that hit Ontario and the northeastern United States. David was also appointed to the Ontario Government's Electricity Conservation and Supply Task Force whose January 2004 report provided the strategy that was subsequently adopted to meet the future energy needs of the province. At the request of the Government of Jamaica, he co-lead an investigation into a July 15th, 2006 blackout of the entire island. David also served as Chair of the Toronto Hydro Independent Review Panel which reviewed a response from Toronto Hydro to the December 2013 ice storm.

David is a member of the IESO Smart Grid Forum whose February 2009 recommendations are embodied in the Green Energy Act. In April 2012, David was appointed by the Minister of Energy to serve on the Ontario Distribution Sector Review Panel, which has been mandated to review Ontario's Electricity Distribution Sector and to make recommendations on restructuring the sector to achieve key economic and environmental outcomes. The Panel submitted its report to the Minister of Energy in December 2012.

Ian Mondrow

Ian Mondrow is a partner in Gowlings' Toronto office, practicing with the Business Law Group in the area of energy regulation and policy.

Ian has represented electricity generators, transmitters, energy retailers, energy services providers, electrical contractors, and natural gas and electricity consumers before the Ontario Energy Board, the Canadian National Energy Board and other Canadian regulatory forums. Ian advises clients on a variety of matters in the natural gas and electricity sectors, including energy policy, regulatory policy and processes, rates and tariff matters, and compliance and licensing issues.

Ian is a member of the Council for Clean & Reliable Electricity, a federally incorporated non-profit organization that was formed to provide a platform for open public dialogue and a solutions-oriented approach to the challenges of the energy sector.

Prior to joining Gowlings, Ian practiced at a prominent national firm, served as special advisor to the Chair of the Ontario Energy Board, and was Vice-President, government and regulatory affairs with a major integrated energy retail and solutions company.

Paul Murphy

Paul has been involved with the planning and operation of the Ontario and North American electric system for over 35 years and is currently Chair of MaRS Advanced Energy Centre's Advisory Board. The Advanced Energy Centre is a ground breaking public-private partnership focused on driving economic growth and sustainable job creation by helping to deploy leading technologies at home and exporting our energy technology and expertise to international markets.

Prior to this, Paul was President and CEO of Ontario's Independent Electricity System Operator, responsible for directing the reliable operation of the Ontario power system and for administering the competitive electricity market.

While with the IESO, Paul was the founding Chair of the Ontario Smart Grid Forum. The Forum brings together members from the utility sector, industry associations, non-profit organizations, public agencies and universities to propose a vision for a smart grid in Ontario and examine the many components that comprise it.

Paul has a BSc in Applied Science from Queen's University and is a registered Professional Engineer in Ontario.

Ross Reid

Ross Reid has recently retired from the Government of Newfoundland and Labrador having served as Chief of Staff in the Office of the Premier, Deputy Minister to the Premier, Deputy Minister Responsible for the Provincial Population Growth Strategy and Deputy Minister for the Voluntary and Non-Profit Secretariat.

Mr. Reid served as a Member of Parliament and Minister in the government of Canada and has been involved in Canadian politics and government since 1975. Mr. Reid has been Chief of Staff to the Minister of Finance for Canada, Executive Assistant to the Prime Minister and Executive Assistant to Deputy Premier, Minister of Fisheries and Minister of Mines and Resources in the

Government of Newfoundland and Labrador.

Since 1994 Mr. Reid served with the National Democratic Institute for International Affairs in Ukraine, Ghana, Kosovo and Afghanistan. He has advised on and conducted democratic development programs in more than 25 countries in Asia, Africa and Europe with a focus on political parties, elections, parliaments and civil society.

Deborah Richardson

Deborah obtained her undergraduate degree in Sociology and Law from Carleton University, completed her Bachelor of Laws at the University of Ottawa and was called to the Bar in 1996.

Deborah began her career in the finance industry where she worked in business banking before becoming the Manager of Diversity for the Royal Bank of Canada. In 1999, she was appointed Executive Director of the Native Canadian Centre of Toronto, and then served as Director of Operations and Business Development for the OI Group of Companies.

In 2004, Deborah was recruited into the federal public service as Associate Regional Director General for Aboriginal Affairs and Northern Affairs Canada. In 2007, she was appointed Regional Director General responsible for the federal department's largest regional organization.

In 2008, Deborah was recognized as a Top Leader under 40 and selected for the Governor General's Leadership Program. In that same year, she was appointed Assistant Deputy Minister for the Aboriginal Relationships and Ministerial Partnerships division of the Ontario Ministry of Aboriginal Affairs.

In 2012, Deborah served as Assistant Deputy Minister for the Ring of Fire Secretariat at the Ontario Ministry of Northern Development and Mines.

In 2013, Deborah took a leave of absence from the Ontario Public Service to work on an assignment with Ishkonigan Inc. as a member of the Executive team.

James Scongack

James Scongack is currently the Vice-President of Corporate Affairs for Bruce Power, Ontario's largest independent electricity producer and operator of the largest nuclear facility in the World.

Reporting to the President and CEO, the Vice-President of Corporate Affairs is responsible for media and investor relations, external communications, employee communication, community relations, corporate social responsibility, aboriginal affairs, environment and sustainability and stakeholder relations.

Prior to his role in Corporate Affairs, James held the role as Executive Assistant to the President and CEO, while managing various company initiatives including new build development projects for the company. Prior to that James worked within Bruce Power in the areas of Business Development and in Corporate Communications.

James is currently a Board member of the Energy Council of Canada, serves as Chair of World Nuclear Association Communications Committee as well as the Bruce Power-Saugeen Shores-Kincardine Physician Recruitment Committee.

James also sits on the Board of Directors for Easter Seals Ontario and the Southwest Economic Alliance. James has a Master's Degree from the University of Guelph College of Management and Economics in Leadership and a BA (Hons.). James is also a Chartered Director through the DeGroote Business School Directors College.

Brian R.D. Smith, Q.C.

Brian Smith is a public policy adviser in Gowlings' Toronto office, working in the area of energy and regulatory affairs. His combination of business and legal experience is virtually unmatched.

Brian has served as a federal chief treaty negotiator in British Columbia since 2001. From 1996 to 2001, Brian served as executive chair of BC Hydro where he helped guide the organization towards a strong customer focus in readiness for market competition. Brian secured U.S. FERC regulatory approval in Washington, D.C. in 1997 to permit direct power sales within the U.S.

In late 1994, Brian completed a five-year term as chairman of Canadian National Railways. While with CN, Brian helped prepare the railway for privatization, which occurred in 1995. He supported the construction of a new rail tunnel linking Ontario and Michigan and helped secure the necessary U.S. regulatory and presidential approvals in Washington. Brian also established a rail executive office in Vancouver to promote growing Asian container freight traffic through the Port of Vancouver.

Brian's corporate experience is complemented by more than 20 years in public service. He served as a member of Legislature of British Columbia from 1979 to 1989. During that time, Brian served as Minister of Education, Minister of Energy & Mines and was Attorney General. Through the 1980s, Brian was a representative of the Government of British Columbia in most of the First Ministers' meetings involving constitutional and aboriginal issues. He has also served for 10 years as an elected official at the municipal level, both as Mayor (Oak Bay) and Councillor, and as a national executive member of the Federation of Canadian Municipalities.

Brian has worked in private law practice with firms located in Victoria and Vancouver, B.C. He has also been a sessional lecturer at the University of Victoria in Canadian Constitutional History (1964-78) and Advance Criminal Procedure (1976-86). Brian founded the first Canadian Commercial Arbitration Centre in Vancouver in 1986. In 1994, he became the founding chair of the Greater Vancouver Gateway Council, a transportation stakeholders group. In 1993, Brian pioneered new initiatives to promote direct dealings between Aboriginal and business leaders. He chaired the annual workshop of Aboriginal and business leaders known as Business at the Summit, which has since become an annual event.

Brian currently serves on the board of Just Energy, a major retail energy aggregator. He also serves on the advisory board of Fengate Capital, which invests union pension funds in P-3 infrastructure projects. Brian has served on a number of boards in the mining and alternate energy sectors. Previously, Brian served on the board of Ballet BC, the advisory board of the Royal Winnipeg Ballet, and the board of Tennis Canada, which he chaired from 1998-2001.

Danielle Smith

Danielle Smith was elected as the Member of the Legislative Assembly for Highwood on April 23, 2012 and served as leader of the Official Opposition until December 2014. She was the leader of the Wildrose Party from 2009 to 2014.

As a University of Calgary graduate with degrees in Economics and English, Danielle has had a lifelong interest in Alberta public policy and finding the right balance between free enterprise and individual rights, and the role of government.

Prior to entering politics, Danielle was the director of provincial affairs for Alberta with the Canadian Federation of Independent Business (CFIB). She worked with all levels of government to represent the interests of CFIB's 10,000 small-business members in Alberta.

Before joining CFIB, Danielle had extensive experience in the media. She was an editorial writer and columnist at the Calgary Herald for six years. She served as host of Global Sunday, a national current affairs television talk show, and was also the host of two programs on

CKMX 1060 AM radio in Calgary, Health Frontiers and Standing Ground. She has made frequent guest appearances as a commentator on TV and radio.

Danielle's public policy experience began with an internship at the Fraser Institute. She was also elected as a trustee for the Calgary board of education and served as the director of the Alberta Property Rights Initiative and the Canadian Property Rights Research Institute.

George Todd

George Todd, P.Eng. is President of George Todd Consulting and provides advisory services in strategy development and performance management, organizational reviews, service delivery and asset management.

Mr. Todd was the founding President and CEO of Barrie Hydro, and prior, he was General Manager of the Barrie Public Utilities Commission, responsible for the supply and delivery of water and electricity to the residents and businesses of Barrie.

He previously served in the dual senior management positions as Commissioner of Works, City of Vaughan and as Assistant General Manager – Operations, Vaughan Hydro.

Mr. Todd is a licensed Professional Engineer. He received his Bachelor of Applied Science (Civil Engineering) from the University of Waterloo and his Master of Engineering (Environmental Engineering) from the University of Western Ontario. He has also participated in continuing education programs at the Queen's School of Business and the University of Toronto Rotman School of Management.

Glen Wright

Glen Wright is the Chairman of LeanCor LLC and LeanCor Canada Inc. (2008). Founded in 2005, LeanCor offers a unique combination of training and education, hands-on consulting and outsourced logistics services.

Mr. Wright served as the Chair of Hydro One Inc. where he reorganized its governance structure and management teams. He also served as the Chair of Ontario's Workplace Safety and Insurance Board (formerly the Workers' Compensation Board), where he led a major restructuring. Mr. Wright has recently been appointed to the Advisory Committee to the Minister of Labour - Federal Workers' Compensation mandated to provide independent strategic advice and recommendations to the Minister of Labour on the Federal Workers' Compensation Service.

He has extensive experience in public policy and government, having been a key political advisor to a number of National and Provincial leaders. He also served as a Member and Co-Chair of the International Democratic Union, an organization representing political parties from 32 countries.

Glen served as a Member of the Commission for Environmental Cooperation, created as part of the North American Free Trade Agreement, and served as the Chair of the Joint Public Advisory Committee (JPAC). JPAC is composed of five representatives from each NAFTA country.

Glen's private sector career has focused primarily on the insurance and actuary fields where he founded and operated one of the top ten pension and benefit companies in Canada. In addition, he has served on the Board of a wide range of corporations in the environmental, technology and manufacturing sectors. He is currently serving as the Chairman of Waterloo North Hydro, an electricity utility, and Chairman of the Council for Clean & Reliable Electricity.

He has participated in a variety of charitable and not-for-profit Boards including the Canadian Broadcasting Corporation and Wilfrid Laurier University.